

Meeting	CABINET
Time/Day/Date	5.00 pm on Tuesday, 11 October 2016
Location	Board Room, Council Offices, Coalville
Officer to contact	Democratic Services (01530 454512)

All persons present are reminded that the meeting may be recorded and by attending this meeting you are giving your consent to being filmed and your image being used. You are kindly requested to make it known to the Chairman if you intend to film or record this meeting.

The Monitoring Officer would like to remind members that when they are considering whether the following items are exempt information under the relevant paragraph under part 1 of Schedule 12A of the Local Government Act 1972 they must have regard to the public interest test. This means that members must consider, for each item, whether the public interest in maintaining the exemption from disclosure outweighs the public interest in making the item available to the public.

AGENDA

Item	Pages
1. APOLOGIES FOR ABSENCE	
2. DECLARATION OF INTERESTS	
Under the Code of Conduct members are reminded that in declaring disclosable interests you should make clear the nature of that interest and whether it is pecuniary or non-pecuniary.	
3. PUBLIC QUESTION AND ANSWER SESSION	
4. MINUTES	
Minutes of the meeting held on 20 September 2016	3 - 10
5. MEDIUM TERM FINANCIAL STRATEGY (MTFS) 2017 - 2020	
Report of the Interim Director of Resources Presented by the Corporate Portfolio Holder	11 - 34



6.	BUILDING CONFIDENCE IN COALVILLE PROGRAMME ("COALVILLE PROJECT") - UPDATE	35 - 48
	Report of the Chief Executive Presented by the Leader	
7.	ENTERPRISING NORTH WEST LEICESTERSHIRE - PHASE TWO	49 - 54
	Report of the Chief Executive Presented by the Business Portfolio Holder	
8.	CHANGES TO DISCRETIONARY HOUSING PAYMENTS (DHPS)	55 - 58
	Report of the Interim Director of Resources Presented by the Corporate Portfolio Holder	
9.	EXCLUSION OF PRESS AND PUBLIC	
	The officers consider that the press and public should be excluded during consideration of the following items in accordance with Section 100(a) of the Local Government Act 1972 as publicity would be likely to result in disclosure of exempt or confidential information.	
10.	EASEMENT FOR ACCESS THROUGH COUNCIL'S LAND AT LINDEN WAY TO ENTERPRISE PARK	59 - 74
	Report of the Interim Director of Resources Presented by the Regeneration and Planning Portfolio Holder	
11.	LAND SALE - COALVILLE	75 - 88
	Report of the Interim Director of Resources Presented by the Leader	

Circulation:

Councillor R D Bayliss
Councillor R Blunt (Chairman)
Councillor T Gillard
Councillor T J Pendleton
Councillor N J Rushton
Councillor A V Smith MBE

MINUTES of a meeting of the CABINET held in the Board Room, Council Offices, Coalville on TUESDAY, 20 SEPTEMBER 2016

Present: Councillor R Blunt (Chairman)

Councillors R D Bayliss, T Gillard, T J Pendleton, N J Rushton and A V Smith MBE

In Attendance: Councillors R Adams, N Clarke, J G Coxon, D Everitt, J Geary, G Houlst, R Johnson, J Legrys, S McKendrick, S Sheahan and M Specht

Officers: Mr S Bambrick, Ms C E Fisher, Mr A Hunkin, Mr G Jones, Mr P Padaniya and Miss E Warhurst

31. APOLOGIES FOR ABSENCE

There were no apologies for absence.

32. DECLARATION OF INTERESTS

In accordance with the Code of Conduct, Members declared the following interests:

Councillor R D Bayliss declared a non pecuniary interest in item 7 – Financial Support to Support Community Ambitions, as a Member of Ashby de la Zouch Town Council.

Councillor N J Rushton declared a non pecuniary interest in item 7 – Financial Support to Support Community Ambitions, as a Member of Ashby de la Zouch Town Council and a pecuniary interest in item 13 – Coalville Market Strategy and Action Plan, as an owner of a market in the district.

33. PUBLIC QUESTION AND ANSWER SESSION

There were no questions received.

34. MINUTES

Consideration was given to the minutes of the meeting held on 26 July 2016

It was moved by Councillor R Blunt, seconded by Councillor A V Smith and

RESOLVED THAT:

The minutes of the meeting held on 26 July 2016 be approved and signed by the Chairman as a correct record.

Reason for decision: To comply with the Constitution.

35. RIVER MEASE SPECIAL AREA OF CONSERVATION WATER QUALITY MANAGEMENT PLAN - DEVELOPER CONTRIBUTION SCHEME 2

The Regeneration and Planning Portfolio Holder presented the report to Members. He advised Members that the old scheme had done the job that was needed and that a second scheme was required to allow the further planning consents to be approved. He stated that the developer contribution was levied on roof tops and any property built in the area would contribute to the Mease conservation. He thanked officers for the work in developing the scheme.

Councillor R Blunt asked if the authority could expect a surge in applications once the Scheme was adopted.

Councillor T J Pendleton stated that the completion of DCS1 had allowed a back log of applications in Ashby to build up but that DCS2 would have the effect of allowing some of those applications to now be granted. He also made the point that DCS2 only provided limited capacity and the long term solution after 2020 would be for Severn Trent Water to construct a pipeline to pump sewage out of the Mease catchment.

It was moved by Councillor T J Pendleton, seconded by Councillor T Gillard and

RESOLVED THAT:

1. The River Mease Water Quality Management Plan Developer Contributions Scheme 2 be adopted as a supplementary policy document (as appended to the report) and implement the scheme with immediate effect; and
2. Responsibility to review and amend the Developer Contribution Scheme as and when required, monitoring and review of phosphorous reductions as required by delegated to the Director of Services in consultation with the Regeneration and Planning Portfolio Holder and will be referred back to Cabinet only where significant material revisions to the scheme are required.

Reason for decision: To provide a mechanism through which major and other new residential and commercial development can continue to be allowed in the River Mease catchment without having an adverse impact on the integrity of the SAC. At present the District Council has in place the River Mease SAC Water Quality Management Plan Developer Contributions Scheme 1 (DCS1) however, this developer scheme has now reached its maximum capacity. The District Council is therefore unable to permit further development within the River Mease catchment by way of DCS1 and therefore seeks adoption of DCS2.

36. CHILDREN, YOUNG PEOPLE AND ADULT SAFEGUARDING REPORT 2015/16

The Regeneration and Planning Portfolio Holder presented the report to Members. He advised Members that it would be an annual report to Cabinet and that it provided an overview of the safeguarding systems of the Council. He informed Members that the number of referrals that had been made to the Designated Safeguarding Officers (DSO) had risen in years, that over the past year the authority had lost four of its DSOs but had been able to recruit an additional five DSOs and well executed training had been delivered.

It was moved by Councillor T J Pendleton, seconded by Councillor R D Bayliss and

RESOLVED THAT:

Cabinet supported and noted the Safeguarding programme

Reason for decision: To comply with the Council's statutory duty to ensure compliance with safeguarding duties as detailed in the Children Act 2004 and Working Together 2015

37. FINANCIAL SUPPORT TO SUPPORT COMMUNITY AMBITIONS

The Community Services Portfolio Holder presented the report to Members. She highlighted to members that the report set out proposals to provide financial assistance to five communities in the area. She informed Members that the first proposal was to allocate

a sum of £50,000 to Newbridge High School to assist the school with investigations into the possibility of developing a running track that would be open to all the community not just the school and that it could prove to be a sporting legacy adding that the nearest tracks were in Loughborough and Burton. She advised Members that the second proposal was to allocate funds to Ashby de la Zouch Town Council to support the delivery aspects of its Neighbourhood Plan and the improvements to St Helen's Churchyard. Finally Members were informed that the final proposal was to provide support to Castle Donington, Lockington cum Hemington and Kegworth Parish Councils in delivering community projects.

The Leader then invited Mr J Jordan, neighbour of Newbridge High School, to address the meeting.

Mr J Jordan advised the Members that he was addressing them as a Parish Councillor of Hugglescote and Donington le Heath Parish Council and a neighbour of Newbridge High School.

'As a Parish Councillor I have to report that at the Parish council meeting last week when this application was revealed there was dismay that yet again we had not been involved in any discussions and it was only by looking at this meeting's agenda online that we heard about it. This lack of consultation was also evident when the 3G pitch was in the planning stage.

As a neighbour of the school this is typical of the utter contempt the school hierarchy has for its neighbours or in fact with anyone else. An example is when the 3G pitch was being planned, neighbours only heard about it 3 days after the planning application was lodged with the planning dept. Local residents were promised access to the facilities yet are now effectively barred from even accessing the school premises when the facilities are in use by either the pupils or paying customers. This also includes an evening stroll around the playing field perimeter once enjoyed by many residents.

The school has reneged on promises made to neighbours in that they stated when the sports hall was being discussed that it would be green in colour to make it less obtrusive yet it turned out to be bright blue. They said it would not apply for an extension to the original hours of use yet came to the council a couple of years later requesting and being granted an extension to the hours of use.

As far as this application is concerned there a number of points that concern me as a tax payer.

- a. The proposal for a running track is without evidence, there are no plans or details at all.
- b. This 50 k should be invested in the assets already owned by NWLDC at the Hermitage leisure facilities.
- c. If this 50k was invested in the Hermitage leisure there would be a return for the taxpayer. Giving it to Newbridge would bring no return whatsoever.
- d. Newbridge High School is to all intents a private company and does not even intend to contribute any money itself to the project.
- e. Well known fact sports participation lower after London 2012 than before.

It should be borne in mind that the extra traffic this will generate will further raise the already dangerous traffic situation that exists on Forest Road, There will shortly be an exit from the new Wilson estate at 104 Forest Road which will be a matter of a few metres from the school gates. Already there are 2 or 3 near misses a week when traffic exits Newbridge.

I would contend that this running track would be used more during out of school hours either by the community or for inter school events. A short while ago the school held inter school competitions on Monday evenings and the traffic congestion this caused in Forest

Road, Avenue Road and Broughton street was horrendous. It was so bad the police and I believe your own enforcement staff had to attend. It is my understanding that the school have still not provided a traffic plan, again showing contempt for its neighbours.

Hardly any of the community users of the Newbridge facilities are local. This is evident from the frill car park every night and weekend. The pollution these vehicle movements produce make a mockery of any "green" policy the council have. Any additional facilities that are made available to community users will only exacerbate this pollution.

Newbridge already has a plethora of sports facilities. Google maps shows a total of 10 5 aside football pitches. One or more netball courts, I'm not sure how big a netball court is, a frill size 3G pitch, two grass football or rugby pitches and what looks like a long jump pit. This is in addition to whatever facilities are within the sports hail and dance studio. Surely enough for a 500 pupil school.'

Councillor A V Smith thanked Mr J Jordan for speaking at the meeting to raise his concerns and also for meeting beforehand to be able to discuss his concerns. She stated that at the moment the Council was only looking at allocating the money following an approach by the school who want to investigate the proposal further. She advised that there was no space at Hermitage for such a facility and that the project could be worth millions and provide a local facility to the greater Coalville area. She appreciated the concerns over issues in the past relating to development at the school and that should the proposal go forward traffic issues would be looked at and at the appropriate time if the project is to proceed Mr J Jordan and other neighbours would be kept informed.

Councillor R Blunt stated that he was pleased to hear Mr J Jordan's comments and that he felt that any resident or business should be a good neighbour. He advised that both the Community Services Portfolio Holder and the Director of Services had heard what Mr J Jordan had said and understood his concerns.

Councillor T J Pendleton stated that Mr J Jordan's concerns over planning were good points and that should the running track proposal go forward appropriate consultations with statutory authorities including traffic issues would be carried out.

Councillor R D Bayliss felt that participation in sport may be lower than expected after the Olympics but this could be explained by the fact that there were not the facilities in the district.

It was moved by Councillor A V Smith, seconded by Councillor R Blunt and

RESOLVED THAT:

1. The allocation of £50k reserves to assist Newbridge School in developing its running track proposal be approved
2. The transfer of the £50k allocated to free wifi, to support Ashby de la Zouch Town Council's improvements to St Helen's churchyard be approved
3. The allocation of £300k reserves to assist Ashby de la Zouch Town Council in delivering aspects of its neighbourhood plan be approved
4. The allocation of £300k reserves to assist Castle Donington, Lockington cum Hemington and Kegworth Parish Councils in achieving their local community projects be approved

5. Authority be delegated to the Director of Services in consultation with the Community Services Portfolio Holder to commit expenditure of the Newbridge School reserve referred to in recommendation 1
6. Authority be delegated to the Chief Executive in consultation with the Community Services Portfolio Holder to commit expenditure of the Ashby de la Zouch Town Council reserve referred to in recommendations 2 and 3
7. Authority be delegated to the Chief Executive in consultation with the Community Services Portfolio Holder to commit expenditure of the Castle Donington, Lockington cum Hemington and Kegworth Parish Councils reserve referred to in recommendation 4
8. Authority be delegated to the Chief Executive and Director of Services to negotiate and agree the terms of the legal agreements required in the furtherance of recommendations 1 to 7

Reason for decision: Approval is needed for allocation of reserves towards supporting community ambitions.

38. AUTHORITY TO AWARD THE DESKTOP COMPUTER REPLACEMENT SUPPLY CONTRACT

The Corporate Portfolio Holder presented the report to Members. He stated that having a modern ICT desktop infrastructure was an integral part of the Council's move towards maintaining an up to date working environment. He advised Members that the contract to replace the current desktops had been through the tender process, but the fall in the value of the pound had had an effect on the contract price. He informed Members that officers had considered the chosen contractor's revised price against the other original bids and price was still the cheapest adding that if the authority went out to tender again there was a risk of the costs going up further.

It was moved by Councillor N J Rushton, seconded by Councillor A V Smith and

RESOLVED THAT:

1. The award of the contract for the provision of replacement desktop computers be approved; and
2. Authority to award the contract for the provision of replacement desktop computers be delegated to the Interim Director of Resources in consultation with the Corporate Portfolio Holder.

Reason for decision: The estimated value of this contract requires Cabinet approval and the contract is required to enable the replacement of the desktop computers throughout the Council, to provide a new working platform, up to date software, increase staff productivity and provide a modern working environment as part of the ICT Road Map and Strategy.

39. 2016/17 QUARTER 1 PERFORMANCE MANAGEMENT REPORT

The Leader presented the report to Members and highlighted the following:-

- The average re-let times had improved in quarter 1 achieving 38 days against a target of 40

- 28 new tenants responded to a satisfaction survey regarding the allocations and lettings service, with 96% being satisfied with the process and 96% would recommend North West Leicestershire District Council as a landlord
- 494 customers had used the new 'Direct Debit over the Web'
- Compost Week Recycling Roadshow at Coalville Market and Morrisons had engaged over 1,000 residents and resulted in over 1,500 recycling containers ordered
- The standard of taxi vehicles had improved with 65 of 93 vehicles that were checked in quarter 1 passed the inspection 1st time, stating that the public expect the Council to ensure that all the vehicles were fit for purpose.

He informed Members that the sickness target for the year was 1.85 days per quarter with the outturn for quarter 1 being 1.73 days and that there had been a reduction of around 25% in long term sickness days compared to the figures at the same time for the previous year.

Councillor T Gillard stated that the Enterprising North West Leicestershire Grants Scheme was helping to support small business in the district and had resulted in 59.5 new jobs being created. He thanked the business team for their hard work and that local businesses were very grateful.

Councillor R D Bayliss stated that in the past the re-let times had been grim and he was pleased that the figures had improved a lot. He highlighted that percentage of Right First Time repairs was 100%, but had felt that it was too good to be true which had been proved right and as such the targets had been redesigned.

Councillor T J Pendleton stated that the Planning team continued to work above both local and national targets however advised that there had been a slight issue in determining minor applications within 8 weeks however he was confident that it was just a slight blip and that it would smooth itself out.

Councillor A V Smith advised Members that since the opening of the Health and Wellbeing Centre in Ashby there had been 784 contacts with 551 attending for follow up appointments and 253 new patients.

In response to a question from Councillor R Blunt, Councillor A V Smith advised Members that the wellbeing centre provided services such as out patients appointments and physiotherapy that would have been at Ashby Hospital.

It was moved by Councillor R Blunt, seconded by Councillor T Gillard and

RESOLVED THAT:

The quarter one performance report (April - June 2016) be received and noted.

Reason for decision: The report is provided for Members to effectively monitor the organisation's performance.

40. FORMER TENANT RENT ARREARS, CURRENT TENANT RENT ARREARS, COUNCIL TAX, NON DOMESTIC RATES AND SUNDRY DEBTOR WRITE-OFFS

The Corporate Portfolio Holder presented the report to Members. He reminded Members that writing off debts was only considered when all appropriate recovery and measures had been taken. He advised Members that there were two Non Domestic Rates for write off approval over £10,000 where one company had gone bankrupt and the second was an absconder and there had been no trace of them.

Councillor T J Pendleton stated that it was good that the authority could get on the front foot in attempting to recover debts as the longer it took the more costly it would get.

It was moved by Councillor N J Rushton, seconded by Councillor R Blunt and

RESOLVED THAT:

1. The write offs over £10,000 detailed in the report be approved.
2. The amounts written off under delegated powers be noted.

Reason for decision: To comply with proper accounting practices.

41. EXTENDING AND EXPANDING THE COALVILLE SHOP FRONT IMPROVEMENT GRANT SCHEME LOCAL DEVELOPMENT ORDER

The Regeneration and Planning Portfolio Holder presented the report to Members. He advised Members that the Local Development Order would grant permission to ensure the continuation of the Shop Front Improvement Scheme success and as the money had been extended to include further streets the order required expanding also.

Councillor R Blunt thanked the Regeneration and Planning Portfolio Holder for his support and stated that the project was getting traction, with the work that had already been carried out along High Street presenting an upward curve to improvement.

It was moved by Councillor T J Pendleton, seconded by Councillor R Blunt and

RESOLVED THAT:

1. The extension and expansion of the Local Development Order (LDO) at appendix 1 to the report, that is supporting the Coalville Shop Front Improvement Grant Scheme;
2. The revised LDO be subject to a six week public consultation following the end of the call-in period; and
3. Authority be delegated to the Director of Services, in consultation with the Regeneration and Planning Portfolio Holder, to adopt the LDO with or without modifications at the end of the consultation period.

Reason for decision: To support the Building Confidence in Coalville programme, by making it easier for property owners to undertake specified improvements and the Town and Country Planning (Development Management Procedure) (England) Order 2015 provides for local planning authority to formally adopt the Local Development Order.

42. EXCLUSION OF PRESS AND PUBLIC

By affirmation of the meeting it was

RESOLVED THAT:

In pursuance of Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the remainder of the meeting on the grounds that the business to be transacted involves the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Act and that the public interest in maintaining this exemption outweighs the public interest in disclosing the information.

Reason for decision: To enable the consideration of exempt information.

43. COALVILLE MARKET STRATEGY AND ACTION PLAN

Having declared a pecuniary interest Councillor N J Rushton left the meeting for the consideration of the item and took no part in the discussion or voting thereon.

The Business Portfolio Holder presented the report to Members. He advised Members that an external company had been engaged to develop a strategy and action plan for the market. He outlined some of the proposed measures that officers were now looking to implement or had already been implemented.

Councillor R Blunt stated that the Council had agonised for years over the future of the market was pleased that the hall would be fit for purpose. He advised that he had been down to the market hall earlier in the day and had listened to the comments that were being made by residents and they were mostly positive. He added that markets were an important part of everyone's life and that the Council was doing what it could.

Councillor T Gillard took the opportunity to thank the Head of Community Services and his team for all the hard work that they had put in.

Councillor T J Pendleton stated that he had recently visited the market and he was very pleased to see how much it had been improved.

It was moved by Councillor T Gillard, seconded by Councillor R Blunt and

RESOLVED THAT:

1. The contents of the report be noted;
2. The market action plan be endorsed; and
3. Responsibility be delegated to the Director of Services to annually review the action plan in consultation with the Business Portfolio Holder

Reason for decision: To provide delegated authority to the Director of Services to ensure delivery of the proposed actions.

The meeting commenced at 5.00 pm

The Chairman closed the meeting at 5.39 pm

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – 11 OCTOBER 2016

Title of report	MEDIUM TERM FINANCIAL STRATEGY (MTFS) 2017 - 2020
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nicholas Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk Interim Director of Resources 01530 454833 andrew.hunkin@nwleicestershire.gov.uk Financial Planning Manager and Deputy Section 151 Officer 01530 454707 pritesh.padaniya@nwleicestershire.gov.uk
Purpose of report	To establish and agree the financial strategy for the Authority for the next four years.
Reason for Decision	Requirement of the budget setting process.
Council Priorities	Value for Money
Implications:	
Financial/Staff	As set out in the report.
Link to relevant CAT	Has an impact on all Corporate Action Teams (CATs).
Risk Management	Preparation of a Medium Term Financial Strategy reduces the risk of adverse impacts on the delivery of services and priorities in the dynamic environment of local government finance.
Equalities Impact Screening	Not applicable.
Human Rights	There are no Human Rights implications.
Transformational Government	The strategy outlined responds to the requirement to continue to deliver a more efficient and effective authority within reducing and changing resource levels.
Comments of Head of Paid Service	Report is satisfactory
Comments of Deputy Section 151 Officer	Report is satisfactory

Comments of Monitoring Officer	Report is satisfactory
Consultees	Corporate Leadership Team Corporate Management Team
Background papers	None.
Recommendations	<p>IT IS RECOMMENDED THAT CABINET:</p> <p>1. APPROVES THE MEDIUM TERM FINANCIAL STRATEGY AS APPENDED TO THIS REPORT.</p> <p>2. DELEGATES AUTHORITY TO MAKE MINOR AMENDMENTS TO THE MEDIUM TERM FINANCIAL STRATEGY TO THE INTERIM DIRECTOR OF RESOURCES IN CONSULTATION WITH THE CORPORATE PORTFOLIO HOLDER.</p>

1. BACKGROUND

- 1.1 This Medium Term Financial Strategy (MTFS) as shown at Appendix A provides a high-level assessment of the financial resources required to deliver the Council's strategic priorities and essential services over the next four years. It sets out how the Council can generate and use these resources within the financial context and constraints likely to be faced.
- 1.2 Like all local authorities, North West Leicestershire (NWL) is influenced by national government policy, funding changes and Government spending announcements and the review of the MTFS builds on the existing Strategy and updates assumptions to reflect known funding announced as part of the local government financial settlement for 2016/17 and estimated multi-year settlement figures beyond this. Financial planning assumptions will need to be kept under constant review given the increased level of uncertainty which will continue until more detail is released on funding later in the year and as implications from the move to 100% rates retention are clarified.

2. THE MEDIUM TERM FINANCIAL STRATEGY

- 2.1 The MTFS assists in:
- Delivering the vision and priorities of the Council
 - Improving financial planning and the strategic financial management of the Council's revenue and capital resources
 - Considering future opportunities and investments
 - Maximising the use of resources available to the Council
 - Ensuring that the Council provides value for money
 - Reviewing the Council's reserves policy to ensure there is protection against unforeseen events
 - Responding to external pressures
 - Developing a sustainable budget over the medium term
 - Highlighting financial risks and mitigating controls.
- 2.2 It also sets out a number of assumptions used to develop the MTFS, and that need to be kept under review. The key assumptions are:

	2016/17	2017/18	2018/19	2019/20
Grant reduction on RSG	£0.64m	£0.55m	£0.33m	£0.24m

- NHB reducing from six years to four from 2017/18, but actual NHB income remaining stable
- Council Tax assumed at 0% increase to the Council Tax base per annum
- Best estimates of new build (520 homes p.a.) and impact on council tax base and NHB
- A slight slowdown in planning fees from 2018/19.
- Waste income reduced to nil from 2018/19
- Stable car parking charges and income
- A change to the Local Council Tax Reduction / Support Scheme for working age recipients from 85% to 75%
- From 2018/19 to reduce the Local Council Tax Reduction / Support Scheme grant to town and parish councils by £25k (approximately 25%) per annum over four years, and maintain Special Expenses at their current levels
- General Fund Reserve balance kept at current level.

3. ACHIEVING VALUE FOR MONEY AND EFFICIENCIES

3.1 Securing the best value for money for the Council Tax payer is a key objective of the MTF5 and has been a major factor in managing the reducing resources available particularly since 2010. We employ a variety of measures to promote and deliver value for money. These include:

- The identification of service improvement and efficiency savings
- Effective corporate procurement mechanisms.
- Performance management. We report to Cabinet quarterly.
- An organisational structure that is kept under review to ensure it meets the needs of the organisation.
- Scrutiny by the Policy Development Group.
- Internal audit.
- Capturing efficiency gains in-year.

3.2 We also need to continue to increase efficiency and a number of measures to do this are set out in the MTF5:

- Align resources to our priorities, the Council Delivery Plan and essential services using the Business Excellence Model and service / team planning
- Continue to support the Combined Leicester and Leicestershire Authority and collaborative working
- Continue to develop our organisation through our Best Employee Experience (BEE) programme
- Encourage the use of digital interaction and transform our approach to customer access
- Behave more commercially and seize opportunities that present themselves and can be justified through a business case.

3.3 CLT will continue to monitor the situation – especially with regard to Government announcements in the Autumn Statement and as a result of changes to the NHB and business rates initiatives - and will come forward with recommendations as appropriate.

This page is intentionally left blank

MEDIUM TERM FINANCIAL STRATEGY (MTFS) 2017-2020

Purpose of the Medium Term Financial Strategy (MTFS)

Introduction

This Medium Term Financial Strategy (MTFS) provides a high-level assessment of the financial resources required to deliver the Council's strategic priorities and essential services over the next four years. It sets out how the Council can generate and use these resources within the financial context and constraints likely to be faced.

Like all local authorities, North West Leicestershire (NWL) is influenced by national government policy, funding changes and Government spending announcements, and the review of the MTFS builds on the existing strategy and updates assumptions to reflect known funding announced as part of the local government financial settlement for 2016/17 and estimated multi-year settlement figures beyond this. Financial planning assumptions will need to be kept under constant review given the increased level of uncertainty which will continue until more detail is released on funding later in the year and as implications from the move to 100% rates retention are clarified.

The Benefits of the MTFS

The MTFS assists in:

- Delivering the vision and priorities of the Council
- Improving financial planning and the strategic financial management of the Council's revenue and capital resources
- Considering future opportunities and investments
- Maximising the use of resources available to the Council
- Ensuring that the Council provides value for money
- Reviewing the Council's reserves policy to ensure there is protection against unforeseen events
- Responding to external pressures
- Developing a sustainable budget over the medium term
- Highlighting financial risks and mitigating controls.

National Economic Context

The UK economy

Following the decision to leave the EU, the long-term position of the UK economy will be largely dependent on the agreements the Government is able to secure with the EU, particularly with regard to Single Market access.

The short-term outlook is easier to predict. Economic and political uncertainty may have an impact on investment intentions and tighten credit availability, prompting lower activity levels and potentially a rise in unemployment. The downward trend in growth apparent on the run up to the referendum may continue through the second half of 2016.

Government predictions are that UK CPI inflation (currently 0.3% p.a.) will rise close to target over the coming year as previous rises in commodity prices and the sharp depreciation in sterling begin to drive up imported material costs for companies.

With Britain exiting the EU, local government will encounter a range of new challenges and fresh opportunities. There is a need to focus on the economic, social and democratic impact on local government.

Government borrowing and spending

The Government's intention to reduce the UK's current budget deficit and level of debt through public spending control has been well documented. The Chancellor of the Exchequer has indicated that there will be no 'austerity' budget, but the Comprehensive Spending Review on 23 November 2016 will be used to reduce the deficit. There is likely to be a continued commitment to protect services such as the National Health Service, education, overseas aid; and support for social care is continuing the pressure on the local government sector's overall national budget.

Future borrowing and spending will be affected by general economic conditions and Government priorities. In particular there is concern regarding plans for the 100% retention of business rates and the Government pledge to fix government funding to a four-year council efficiency plan.

The changing landscape of local government funding

Over the last few years, the nature of local government funding has changed from a central to local focus. Government has introduced:

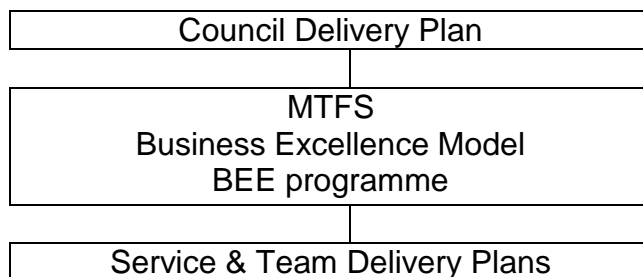
- Incentivised Funding - New Homes Bonus (NHB) introduced in 2011
- The Business Rates Retention Scheme and Local Council Tax Reduction Scheme in April 2013
- Council Housing – the HRA self-financing regime, ending the housing subsidy system and giving more freedom and flexibilities to councils

- Devolution deals that result in additional responsibilities and funding from Government.

Business Planning

There are key links between the MTFs and other plans and strategies and a coherent joined up approach to each of these is essential:

Business Planning



The Government’s current arrangements for funding local government present local authorities with a higher degree of uncertainty and risk than the previous arrangements; and the uncertainty on the impact of exit from the EU will only exacerbate this. This presents NWL with both challenges and opportunities, and we need to continue to use our business planning to ensure that we have the right focus and aligned resources so that we achieve our outcomes and financial sustainability.

Council Delivery Plan

Our Council Delivery Plan covering five priority areas and our MTFs needs to be aligned to it:

Building Confidence in Coalville - We aim to regenerate and build confidence in Coalville.

Value for Money - We aim to provide council services that people feel give good value for money.

Homes and Communities - We aim to improve the wellbeing of people living in North West Leicestershire.

Business and Jobs - We aim to make the district a better place to invest, work and visit.

Green Footprints - We aim to make people feel proud to be part of a cleaner, greener district.

Business Excellence Model

Our Business Excellence Model (BEM) looks to drive forward an approach to our priorities that are focussed on our desired outcomes and how they can be delivered efficiently and effectively. In addition it seeks to ensure we are flexible in order to respond to changing demand and opportunities; and that we are always learning and developing. At its centre is the customer and its primary objective is to ensure that we are the leading choice for customers and that we provide high quality, responsive, reliable services that the customer wants and values.

BEE Programme

Within our business planning there is a strong link to our BEE Programme as we need to ensure we develop an organisation that has the right skills, capabilities and capacity in place to deliver our priorities and outcomes. In practical terms, this will mean making sure what we do is effective and has impact, managing demands on our services (including a commitment to channel shift) and spending only on things that achieve our strategic priorities and essential services.

Spend our money wisely – Our staff ensure they deliver value for money in everything they do.

Support what is possible – Our staff identify, agree and provide the best possible outcomes for all customers.

Be fair and proud – Our staff show pride in their work and take individual responsibility for delivering what is agreed.

Listen carefully – Our staff listen and respond to the needs of customers and colleagues – both internally and externally.

Deliver agreed quality – Our staff ensure they deliver within agreed timescales and to the expected quality.

The Council's Key Funding and Income Sources

Revenue Support Grant

Funding from Revenue Support Grant (RSG) has been reducing year on year and the Government announced in the Autumn Statement 2015 that it will disappear by 2019/20. NWL currently receives over £1.1m in RSG.

Business Rates Retention Income.

Business Rates Retention affects councils as the level of business rates yield has a direct impact on the Council's funding, with both the risks and rewards of business

rate growth / contraction being shared between central government and local authorities - 40% being retained by the Council.

In order to manage this risk and to maximise the potential amount of business rates that are retained within Leicestershire, all of its councils have entered into a business rates pooling arrangement where a percentage of business rates collected by each council goes into a pool. The financial surplus / deficit is shared between the councils and a proportion of the surplus is distributed to the Leicester and Leicestershire Enterprise Partnership (LLEP).

There are over 3,200 business units including some big international distribution units and East Midlands Airport in our area. More than a dozen of these units have a rateable value of over £1m.

The figure of £3.975m (2017/18) is based on the growth levels set out in planning documents and by the Revenues and Benefits Partnership. Business rates are forecasted to plateau after 2017/18.

From 2020 local authorities as a sector will retain 100% of business rates and as a result will take on the full risks and rewards of the business base in the area – and additional responsibilities from central government.

The big question is how the total pot of business rates collected nationally will be distributed between different local authorities, and the Government will determine this and carry out a review of Funding Need.

The DCLG has published its consultation document *Self-sufficient local government: 100% Business Rates Retention*, with consultation ending on 26 September. There is a great deal of uncertainty and speculation as to the outcome of the consultation; and this could pose a significant risk to this Council's future funding from 2020.

New Homes Bonus (NHB)

The NHB Scheme provides local councils with funding that can be used to support any council activity or service.

The amount received is based on the average council tax band on each additional property built in the council's area; or on each long term void property that is brought back into use. It is paid for the following six years (legacy payment). The funding is shared between district and county councils on an 80/20 ratio respectively.

The Government has consulted on changes to the NHB scheme, with any changes likely to take effect from April 2017. The consultation had two elements:

- Changing the numbers of years for which payments are made
- Reforms to the NHB incentive.

Changing the number of years for which payments are made

The number of years for which payments are to be paid is likely to be reduced from six to four.

Reforms to the NHB incentive

The Government is considering three ways in which the incentive impact of the NHB could be improved:

- Withholding new bonus allocations in areas where no local plan has been produced
- Reducing payments for homes built on appeal
- Only making payments for delivery above a baseline representing deadweight.

The assumption in the MTFS is that NHB will reduce to four years from 2017/18. No allowance has been made for changes through reform. A further assumption is that total NHB revenue will remain stable over the period of this MTFS, with housing growth and the reduction in years paid cancelling each other out.

Council Tax

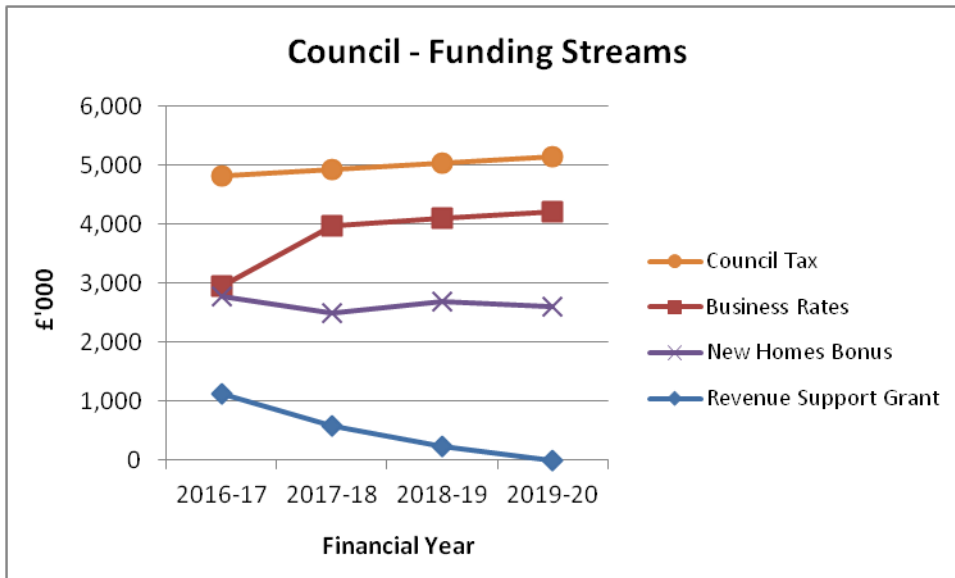
The Council levies council tax on properties that are based in the district. It is budgeted to collect £4.8m in the current financial year. This is the Council's largest funding stream and will only increase in importance following the removal of the RSG and changes to the NHB and business rates funding streams. Currently it accounts for 40% of the Council's funding.

The Council has maintained its policy to freeze council tax since 2010. The benefit to a Band D household over those seven years is a saving of £23.45. This approximately equates to around £3.35 p.a. per Band D household.

The Council received Council Tax Freeze Grant as part of its RSG from 2011/12 to 2015/16. This grant amounted to £595k, but is now incorporated within the diminishing RSG. The overall impact is that the Council's tax is £2.1m lower than if the freeze grant had not been taken (assuming a 1.99% increase each year).

The assumption within the MTFS is that the Council will maintain its policy to freeze council tax.

The current growth in council tax income is purely based on the number of new homes being built into the base each year. The MTFS is based on an increase of around 520 homes per annum which gives us a cumulative increase of £82k on our council tax per annum.



The data used to populate this graph forms part of the table at Appendix 1.

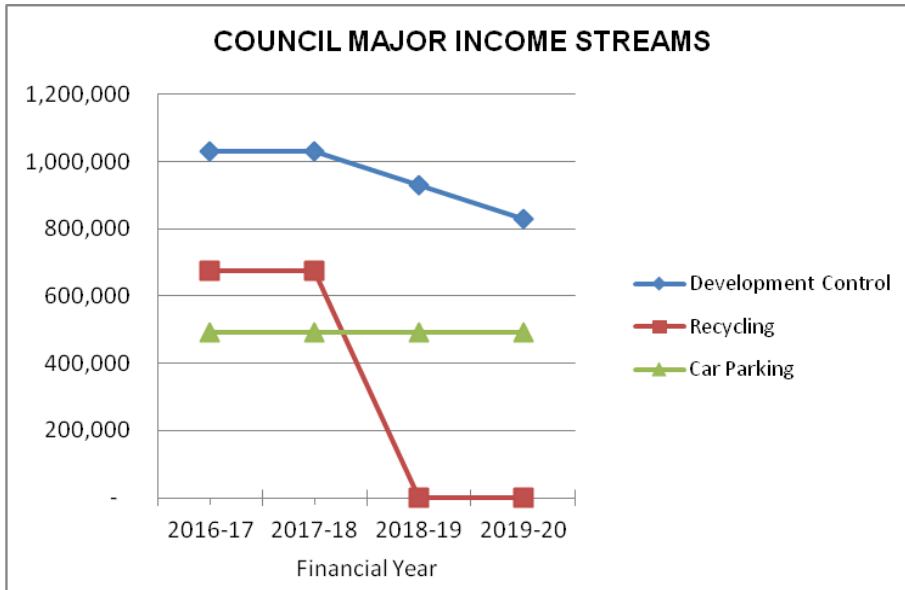
Major Income Streams

The Council wherever possible and acceptable looks to generate additional income from its day to day activities in order to achieve funding levels that will deliver our strategic priorities and essential services. The major income streams are Planning Fees, Recycling and Car Parking.

The Council has received large planning application fees for the last three years and the forecast is that this will carry on for the next 18 months. The MTFs then assumes a slight slowdown in the fees of around £100k per annum from 2018/19 for the next two years.

The County Council as part of its MTFs is consulting on various options on how it pays recycling credits and collection of recycling materials to realise savings. The MTFs assumes nil income from recycling materials from 2018/19. This budgeted loss of income totalling £675k, is on top of £264k already lost through recycling credit for green waste in 2015/16. CLT will consider what to do as a result of this loss of approximately £940k of income.

Car parking income stands at approximately £490k p.a and charges have not been increased for the last six years. Car parking is a non profit making service and any surpluses which are made are invested back into the service. It has been assumed that car parking income will remain stable over the period of this MTFs.



Other factors affecting the MTFS

Council Tax Surplus

All council tax due in the North West Leicestershire area is collected by this Council and paid into a Collection Fund. From here are paid the shares due to Leicestershire County Council, Leicestershire Police, Leicestershire Fire and Rescue Service, and town and parish councils. These are known as precepting authorities. This Council's share is transferred from the Collection Fund to its General Fund.

The Collection Fund account ensures that surpluses or deficits are taken into account when setting future council tax rates and are proportionately shared amongst the precepting authorities. In practice there is generally a balance, but not one that is significant in overall terms.

Local Council Tax Reduction / Support Scheme

As part of the Welfare Reform Act and the introduction of Universal Credit, the Government reformed the national Council Tax Benefit scheme and abolished Council Tax Benefits (CTB) from 1 April 2013. At the time the Government reimbursed councils approximately 85% of the historic cost of CTB to fund the new scheme, but pledged no additional funding to meet increased demand. Funding has since been rolled into the RSG, which has been cut further.

As a result of the changes, local schemes were established to replace the CTB scheme. Pensioners received the same level of support as under CTB but working age recipients were given granted reduced levels of support, to offset the funding reduction.

NWL's level of support for working age recipients is currently 85% and a county-wide exercise is being undertaken to review the local schemes. At the end of the exercise each council will consider the level of council tax support it proposes to apply from 1 April 2017 and this will be reflected in the 2017/18 revenue budgets.

The assumption within this MTFS is a change to the level of support from 85% to 75%.

The reform to the CTB scheme also had implications for Special Expenses, town and parish councils as it reduced the amount of Council Tax payable and therefore a Special Expense, town and parish council would collect a reduced total level of precept. While town and parish councils could increase their council tax, due to the conditions and nature of the Council Tax Freeze Grant, Special Expenses could not.

For 2013/14 only the Government identified a separate grant to meet the cost of the introduction of the changes on town and parish councils. There has been no specific element of funding since then, but the Council has continued to support the Special Expenses, town and parish councils with this grant.

As the RSG is reducing year on year and will be nil by 2019/20, the Council will not be able to sustain this grant to the town and parish councils. The assumption in the MTFS is to reduce the grant to town and parish councils by £25k (approximately 25%) per annum over four years from the financial year 2018/19, and maintain Special Expenses at their current levels.

General Fund Reserve

We are required to maintain adequate financial reserves to meet the needs of the authority. The reserves we hold can be classified as either working balances – known as the general fund reserve, or as specific reserves which are earmarked for a particular purpose – known as earmarked reserves.

The Council holds a general fund reserve as a contingency to cover the cost of unexpected expenditure or events during the year. This currently stands at £2.4m, which equates to 22% of net 'core' expenditure at the 2016/17 Budget level.

It is seen as good practice to hold a balance which is equivalent to 10% of a council's net budget – that is approximately £1.1m for NWLDC. But there are a number of future risks such as NHB and 100% retention of Business Rates that lead to the assumption that the balance should be kept at a high level.

Reserves

The Council holds Usable Reserves on its Balance sheet. These are predominantly categorised as follows:

General Fund Reserve (£2.4m) - The General Fund Reserve (referred above) is not held for a specific reason, nor committed to any specific project. It is generally recommended to hold a balance which is equivalent to 10% of the council's net

budget –for our Council that is approximately £1.1m. But there are number of future risks such as NHB and 100% retention of Business Rates which signal the need for balances to be kept high.

Housing Revenue Account (HRA) Reserve (£5.7m) - This is similar to the General Fund Reserve but the balance is gradually being increased to pay off loans which were taken out in relation to HRA self-financing settlement in 2012. The HRA business plan assumes a minimum balance of £1m to be retained in this reserve.

Earmarked Reserves – General Fund and HRA (£9.9m) - The Council holds reserves that are earmarked for a particular purpose and are set aside in order to meet known or predicted future expenditure in relation to that purpose.

Capital Receipts Reserve (£4.0m) - This Reserve holds the proceeds from sale of our assets - mainly council housing stock sold under the Right to Buy regulation. Part of the funding arrangements for the capital programme is the disposal of surplus assets to generate capital receipts.

The Asset Management Strategy will review assets before they are sold to assess whether there are alternative uses that could generate additional income for the Council e.g. whether there is a development opportunity instead. The Council revise its Asset Management Strategy to make sure all its assets are used effectively and efficiently and where opportunities arise to take advantage of market conditions to dispose surplus assets

Major Repairs Reserve (£1.8m) - The Major Repairs Allowance (MRA) represents the estimated long-term average amount of capital spending required to maintain housing stock in its current condition. It is calculated according to the profile of the housing stock. The Major Repairs Reserve is the accumulation of this allowance and is held specifically to be spent on the housing stock.

Capital Grants/S106 Funds (£1.1m) - These are S106 Grants which have been received by the Council and have conditions attached to them. They normally stipulate the projects / areas where the grant should be spent.

The table below summarises the Council’s Reserves position as at 31 March 2016:

	£000
General Fund Reserve	2.4
HRA Reserve	5.7
Earmarked Reserves (General Fund and HRA)	9.9
Capital Receipts Reserve	4.0
Major Repairs Reserve	1.8

Capital Grants / s106	1.1
Total Reserves	24.9

Capital Investment Strategy

The table below shows the current four year planned capital programme for 2016/17 to 2019/20, together with information on the funding of that expenditure (i.e. borrowing, grants and contributions, use of earmarked revenue reserves and usable capital receipts reserve). A detailed version of the capital programme can be viewed in the Budget Book.

	2016/17	2017/18	2018/19	2019/20	TOTAL
General Fund	2,799	1,176	1,802	228	6,004
HRA	8,165	7,110	8,187	6,546	30,008
TOTAL BUDGET	10,963	8,286	9,989	6,774	36,012
Funded By:					
Revenue	136	566	2,401	697	3,800
Reserves	1,667	106	134	209	2,116
S106's	400	-	-	-	400
Disabled Facilities Grant	298	298	298	-	894
Capital Receipts	1,797	1,711	1,711	1,561	6,781
MRA	4,984	4,863	4,077	4,079	18,003
Unsupported Borrowing	1,682	742	1,368	228	4,020
TOTAL FUNDING	10,963	8,286	9,989	6,774	36,012

Treasury Management Strategy

The capital and revenue budget plans inform the development of our Treasury Management and Investment strategies, which are agreed annually as part of the budget setting report. The Treasury Management Strategy sets out borrowing forecasts / limits and who the Council can invest with.

We will review the strategy to align to the Council Delivery Plan and the MTFs.

Prudential Borrowing

Councils can borrow to provide new assets, invest in community facilities and services, and maintain assets. They can also borrow to invest in new funding models that will both provide new assets and deliver a rate of return.

Borrowing will only be taken where it delivers the Council's priorities and outcomes, such as the district sports and leisure project.

Council Housing

In relation to Council Housing, the HRA Business Plan presents a positive financial picture over the longer term (a thirty year period as required under the self-financing regime), but there are short to medium term challenges. These challenges were heightened by proposals announced by Government last year:

- The Welfare Reform and Work Act includes a requirement for all social landlords to reduce rents by 1% each year from 2016 to 2019
- The Bill also proposes a reduction in the benefit cap for working age families from £26k to £20k
- The Housing and Planning Bill includes a requirement for households with an income higher than £31k to be charged higher rents
- Councils are to make a payment to government to fund Right to Buy discounts for housing association tenants.

The roll out of Universal Credit is also expected to impact upon our rental income collection as housing benefit becomes payable one month in arrears to the individual rather than directly to the landlord.

The HRA business plan was originally predicated on an annual rent increase of CPI + 1% (the formula agreed by the government in 2014) plus an additional sum of up to £4 p.w. until all our properties were at target rent – most likely by 2019. In business planning terms, the loss to the HRA is therefore considerably greater than 1% per annum reduction; and the cumulative impact of the rent reduction results in a reduced income against the business plan projections; which in turn reduces the resources available to deliver services, to maintain and improve the existing housing stock and to develop new council housing.

The HRA business plan has been reviewed to take account of all the above factors and a snapshot of the HRA business plan covering the MTF period is attached at Appendix 2.

New Build Programme and retention of Right to Buy receipts

Right to Buy (RTB) sales for the Council have exceeded projections in business plans. In 2015/16 NWL sold 33 against projections of 24 sales and we are now projecting 36 p.a. going forward.

The money received from RTB sales can only be used as a 30% contribution towards the cost of a replacement home. The remaining 70% of the replacement cost has to be found from other HRA resources. As sales increase, it means that the level of match funding required (70%) increases. If the receipts are not spent within the three year period allowed, they have to be repaid to Government with interest 4% above base rate.

The self-financing regime has applied a cap to the amount that councils can borrow through the HRA. This means that borrowing levels are restricted, although we have the

potential to borrow up to £13.5m, which is quite a healthy sum for a council of our size. Historically we have been able to support the spending of RTB receipts; the building of new council homes; and invest in the maintenance and improvement of council homes within the current borrowing headroom. Now, the 1% rent reduction and the proposed high value dwellings levy threaten to make finding the 70% match funding for Right to Buy receipts more difficult and may require some of the borrowing headroom to be utilised.

The situation could be further affected by the requirement to charge higher rents for tenants with higher incomes (£31k+), which has the potential to encourage affected tenants to exercise their Right to Buy.

Currently, the estimated funds to support our housing investment strategy are:

- Borrowing headroom within the Government’s overall debt cap (£13m)
- Surplus annual funds from the HRA for investment in new and existing homes due to the new self-financing freedoms given to councils
- Commuted sums collected from developers in lieu of affordable housing provision on site
- Disposal of assets with negative Net Present Value.

Summary of our Financial Position

There are limitations to the degree to which we can produce medium term financial projections as there are always uncertainties. It is important to remember that these financial forecasts have been produced within a dynamic financial environment based on ever changing assumptions; and that they will be subject to change over time.

The assumptions already set out in this MTFS are:

	2016/17	2017/18	2018/19	2019/20
Grant reduction on RSG	£0.64m	£0.55m	£0.33m	£0.24m

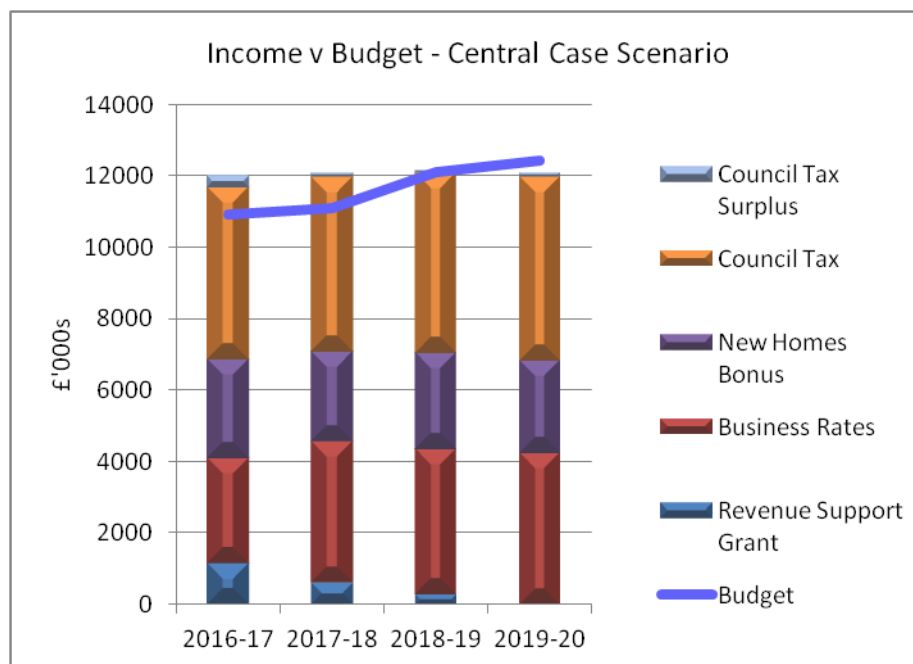
- NHB reducing from six years to four from 2017/18, but actual NHB income remaining stable
- Council Tax assumed at 0% increase to the Council Tax base per annum
- Best estimates of new build (520 homes p.a.) and impact on council tax base and NHB
- A slight slowdown in planning fees from 2018/19.
- Waste income reduced to nil from 2018/19
- Stable car parking charges and income
- A change to the Local Council Tax Reduction / Support Scheme for working age recipients from 85% to 75%
- From 2018/19 to reduce the Local Council Tax Reduction / Support Scheme grant to town and parish councils by £25k (approximately 25%) per annum over four years, and maintain Special Expenses at their current levels
- General Fund Reserve balance kept at current level.

Other assumptions include:

Type of Expenditure	2016/17	2017/18	2018/19	2019/20
General inflation / utilities	0.5%	0.5%	0.5%	0.5%
Fees and charges	1%	1%	1%	1%
Employee pay increase	1%	1%	1%	1%
Increase in Employer's pension contribution	1%	1%	1%	1%
Return on investments	0.4%	0.3%	0.3%	0.3%
Apprenticeship Levy		0.5%	0.5%	0.5%
Combined Authority costs		£10k	£10k	£10k
Collection Fund Surplus	£100k	£100k	£100k	£100k

A number of scenarios could be modelled, based on different assumptions on growth and funding streams. The graph below shows the most likely financial position for the Council over the next four years i.e. it shows our increasing cost base from budget pressures and our known income at this stage, but does not reflect any potential actions to address the future funding position.

The revenue position as currently forecast is detailed in Appendix 1 and the figures have also been used for the graph below. This indicates a potential shortfall of just over £0.46m in 2019/20. CLT will continue to monitor the situation – especially with regard to Government announcements in the Autumn Statement and as a result of changes to the NHB and business rates initiatives, and will come forward with recommendations as appropriate.



Managing Risks

In setting the revenue and capital budgets, we take account of the key financial risks that may affect our plans and these are included in the Council's Corporate Risk Register, which is regularly monitored by the Cabinet. An awareness of the potential risks and the robustness of the budget estimates also inform decisions about the level of working balances needed to provide assurance that the Council has sufficient contingency reserves to meet unforeseen fluctuations and changes.

There are a number of key risks associated with the assumptions within the MTFS including delivery of economic growth, the potential wider implications of the Government's welfare reform agenda, NHB reform and most importantly the wide-ranging changes to the business rate funding.

Revenue Budget Strategy

The approach taken to financial management over the period of the MTFS seeks to achieve the following objectives:

- Keep council tax as low as possible
- Deliver budgets necessary to continue to live within our means
- Continuously improve efficiency by transforming the ways of working
- Continue to ensure that the financial strategy is not reliant on contributions from minimum working balances
- Maximise revenue from our assets and investments.

Value for Money and Efficiency Actions

Strategic Efficiencies Plan 2017 to 2020

	2017/18 £'000	2018/19 £'000	2019/20 £'000
Efficiencies Required as per Draft MTFS	0	0	(372)
Use of Reserves / Savings to be generated	0	0	(372)
Net (shortfall) / surplus	0	0	0

Securing the best value for money for the Council Tax payer is a key objective of the MTFS and has been a major factor in managing the reducing resources available particularly since 2010. We employ a variety of measures to promote and deliver value for money. These include:

- The identification of service improvement and efficiency savings
- Effective corporate procurement mechanisms.
- Performance management. We report to Cabinet quarterly.
- An organisational structure that is kept under review to ensure it meets the needs of the organisation.
- Scrutiny by the Policy Development Group.
- Internal audit.
- Capturing efficiency gains in-year.

We need to also carry out some specific actions to respond to the challenges we face and the opportunities we need to grasp, and these will include the following:

- Align resources to our priorities, the Council Delivery Plan and essential services using the Business Excellence Model and service / team planning
- Continue to support the Combined Authority and collaborative working
- Continue to develop our organisation through our BEE programme
- Encourage the use of digital interaction and transform our approach to customer access
- Behave more commercially and seize opportunities that present themselves and can to be justified through a business case.

Align resources to our priorities, the Council Delivery Plan and essential services using the Business Excellence Model and service / team planning

So far the Council has addressed the need for financial savings by reducing its staffing levels and hence reducing budgets. Over this MTFS period, the Council needs to continue to align and allocate resources with the priorities and outcomes set out in the Council Delivery Plan and to essential services; to ensure we are entirely focussed on those things that are most important to us.

Continue to support the Combined Authority and collaborative working

Leicestershire's local authorities are currently developing a Combined Authority that will deliver benefits from strategic planning, infrastructure development and the local economy.

Work is also being undertaken on a Devolution Deal. The current timetable indicates that the main document will be drafted in early September, so that it can be endorsed by the Combined Authority before being presented to central government for negotiations to commence.

Continue to develop our organisation through our BEE programme

We build relationships by listening carefully to the issues being raised by a broad range of people such as local communities, businesses, individual cases and colleagues. In listening, we support what is possible to be delivered and agree expectations that are fair to all. We deliver to the jointly agreed quality whilst using the Council's resources wisely.

We have an excellent BEE Programme and an agreed set of Council values that are helping us:

- Develop leaders so there are individuals in key positions that are orientated towards leadership rather than management; who can promote engagement and collaboration, are expert in leading change and have an outward-looking strategic view
- Improve the organisation's performance through changes to people management and engagement (especially through the Coaching Programme)
- Focus on how services can work together better to achieve the desired outcomes
- Develop performance management with the focus on key PIs and individual and team targets so that performance against outcomes can be measured, and services can be improved and be seen to improve
- Develop a culture where staff understand and believe in the organisation's purpose, trust its leaders and feel empowered and equipped to do their work
- Develop staff that are equipped with the right skills to do the job now and in the future.

Encourage the use of digital interaction and transform our approach to customer access

An ICT strategy has been developed that sets out a long term vision of how ICT will support the Council's business requirements, its future vision, its customers and its members. Its outcomes include: a fully-funded ICT plan that supports new, more efficient, sustainable, flexible, and customer-focused ways of working; an organisation with the right ICT infrastructure and level of resilience; and a workforce with the right IT tools and skills required to deliver services effectively and efficiently.

The transformation of our approach to customer access is an important part of our next phase of development and is inextricably linked to the need to ensure that our resources are being used to their optimum effect. Customer Services, and the way that other services interact with it, must have a clear approach to managing demand and to reduce our overheads through encouraging people to self-serve and to do business with us online.

We know that there will always be some customers who need to speak to us because of the nature of their needs, so they will always be able to reach us in the traditional way. Our goal, though, is to design our services for those people who wish to and can do their business with us digitally.

Redesigning our services and customer access is a significant and ambitious programme of work that needs to receive a new focus and serve as a catalyst to drive wider organisational change.

Behave more commercially and seize opportunities that present themselves and are able to be explained through a business case.

A key theme running through the work needed to deliver our outcomes is behaving more commercially. We need to be able to identify areas where there may be commercial opportunities for NWL to be able to generate additional income or contribute towards our priorities.

	2016-17		2017-18		2018-19		2019-20	
	Budget	Growth	Adjustments	Budget	Growth	Adjustments	Budget	Adjustments
	£000	£000	£000	£000	£000	£000	£000	£000
Base Budget	10920		12002		12065		12147	
Pay Inflation		157	157	159	159	161	161	161
Increased Pension Costs		120	120	120	120	120	120	120
Contingency for Partners' Proposals			0	675	675	0	0	0
Non-Pay Inflation		70	70	70	70	70	70	70
Reduction in LCTS Grant					-25		-25	-25
Removal of One Off projects			-308		0		0	0
Additional Budgetary Pressures			250	250	0	0	0	0
Removal of Contingency Budget			-100	-100	0	0	0	0
Total Budget before Savings/Surplus		347	-158	12191	1024	-25	13064	351
Savings Required(-)/Surplus to Reserves/Balances	1082		956	956	39	39	-372	-372
Removal of transfers to Reserves			-1082	-1082	-956	-956	-39	-39
Total Final Expenditure Budget	12002	347	-284	12065	1024	-942	12147	351
Funding								
Revenue Support Grant	1120		570	240	0	0	0	0
Business Rates	2956		3975	4094	4217	4217	4217	4217
New Homes Bonus	2773		2500	2680	2600	2600	2600	2600
Council Tax	4808		4920	5033	5145	5145	5145	5145
Council Tax Surplus	345		100	100	100	100	100	100
Total Funding	12002	0	12065	12147	0	0	12062	12062

APPENDIX 2

HOUSING REVENUE ACCOUNT PROJECTIONS

NWLDC

Year	2015.16	2016.17	2017.18	2018.19	2019.20
£'000	1	2	3	4	5
INCOME:					
Rental Income	17,760	17,489	17,168	17,088	16,768
Void Losses	-290	-224	-191	-188	-184
Service Charges	362	464	476	488	500
Non-Dwelling Income	90	110	91	71	50
Grants & Other Income	415	291	299	306	314
Total Income	18,336	18,131	17,843	17,765	17,448
EXPENDITURE:					
General Management	-2,474	-2,328	-2,386	-2,447	-2,509
Special Management	-706	-846	-867	-888	-911
Other Management	0	0	0	0	0
Rent Rebates	0	0	0	0	0
Bad Debt Provision	-171	-125	-125	-128	-126
Responsive & Cyclical Repairs	-5,038	-5,022	-5,126	-5,245	-5,367
Total Revenue Expenditure	-8,389	-8,321	-8,504	-8,709	-8,913
Interest Paid	-2,308	-2,288	-2,264	-2,238	-2,214
Finance Administration	-8	-1	-1	-2	-2
Interest Received	72	53	139	152	150
Depreciation	-3,995	-3,995	-4,028	-4,077	-4,079
Net Operating Income	3,708	3,579	3,184	2,892	2,391
APPROPRIATIONS:					
FRS 17 /Other HRA Reserve Adj	0	0	0	0	0
Revenue Provision (HRACFR)	-1,096	-1,121	0	0	0
Revenue Contribution to Capital	-2,610	0	-1,576	-3,437	-2,045
Total Appropriations	-3,706	-1,121	-1,576	-3,437	-2,045
ANNUAL CASHFLOW					
	2	2,459	1,608	-545	346
Opening Balance	5,291	5,292	7,751	9,360	8,814
Closing Balance	5,292	7,751	9,360	8,814	9,160

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – 11 OCTOBER 2016

Title of report	BUILDING CONFIDENCE IN COALVILLE PROGRAMME (“COALVILLE PROJECT”) - UPDATE
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Richard Blunt 01530 454510 richard.blunt@nwleicestershire.gov.uk Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk Interim Head of Economic Development 01530 454773 kay.greenbank@nwleicestershire.gov.uk
Purpose of report	To provide Cabinet with an update on the Coalville Project.
Reason for Decision	To provide Cabinet with an update on the progress of the Coalville Project.
Council Priorities	Building Confidence in Coalville Value for Money Business and Jobs Homes and Communities
Implications: Financial/Staff Link to relevant CAT Risk Management Equalities Impact Screening Human Rights Transformational Government	Included within the report None Risks are being managed through the Coalville Project governance process. Not applicable None Working with other public and private partners to deliver a better deal for Coalville and maximising investment to build confidence in the town and community.

Comments of Head of Paid Service	The report is satisfactory
Comments of Deputy Section 151 Officer	The report is satisfactory
Comments of Monitoring Officer	The report is satisfactory
Consultees	None
Background papers	Report to Cabinet on 26 July 2016
Recommendations	<p>THAT CABINET:</p> <ol style="list-style-type: none"> 1. ENDORSES THE PROGRESS MADE BY THE COALVILLE PROJECT 2. AGREES THE DIRECTION OF TRAVEL FOR THE COALVILLE PROJECT

1.0 BACKGROUND

1.1 Cabinet last received a report on the Coalville Project on 26 July 2016.

1.2 On that date Cabinet decided to allocate £300,000 to an extension of the Coalville shop front improvement grant scheme (to Belvoir Road and Marlborough Square) and £523,000 towards the cost of design work and making improvements to Marlborough Square.

1.3 The following report provides a brief update on the range of projects that are contributing to the Building confidence in Coalville programme.

2.0 COALVILLE SHOP FRONT IMPROVEMENT SCHEME

2.1 A good deal of momentum has been achieved since the completion of the first new frontage in March 2016. As at the end of August 2016:

- £78,000 of applications received and still being developed (4 addresses)
- £78,913 of approved grants, waiting for work to start (5 addresses)
- £24,853 of work in progress (2 addresses)
- £24,957 grants for work completed (6 addresses)

2.2 This totals to £207,000 out of the £225,000 allocated by Cabinet in 2015.

2.3 In July 2016, Cabinet allocated a further £300,000 for extension of the scheme to Belvoir Road and Marlborough Square. Officers are in discussion with the owners of properties on the south side of Marlborough Square, to which £100,000 of the total is targeted for a six month period.

- 2.4 A business engagement group has been established for business and property owners on Marlborough Square. Officers are seeking views on potential changes to the square (in July 2016 Cabinet allocated £523,000 towards the cost of design and implementation of the agreed scheme), with the aim of completing works by Autumn 2017.
- 2.5 Planning permission has been granted for a new frontage on the Emporium nightclub (67 Belvoir Road). The changes will enable a new bar to be opened by the building owner, during November 2016. A grant towards of the cost of the frontage improvements has been agreed.
- 2.6 Officers are in discussion with the owner of the old Arriva bus depot (Ashby Road) about improvements to the frontage, to support the opening of a new business in the premises.

3.0 MEMORIAL SQUARE

- 3.1 A multi-disciplinary team of internal / external stakeholders has met in order to redress current anti social behaviour and traffic issues on Memorial Square. The next phase of work is aiming to make improvements to repair and protect Memorial Tower – and then make the square more useful for commemorative and other events. Officers and external stakeholders are aiming to raise external funds to help with costs e.g. War Memorial Trust and Bardon Aggregates community fund.

4.0 BELVOIR CENTRE UNIT

- 4.1 The Belvoir Centre landlord has consented to the council becoming tenant in one of the currently empty units. Officers are developing a plan for use of this unit, with the aim of increasing footfall in Belvoir Road and the Belvoir Centre, promotion of council services and providing a base for the Coalville Heroes community engagement activities.

5.0 COMMUNICATION

- 5.1 Officers continue to monitor coverage of Coalville in the press / other media, including social media. The trend over recent months is positive. BBC Radio Leicester have conducted live interviews on shop fronts, the application to host the Tower of London poppies and Marlborough Square improvements and broadcast for a whole day from Coalville Market on 20 September. The communications team worked with producers to ensure wide ranging coverage of the work led by the council. This included interviews with the Leader (to give an overview of the project), Stuart Warburton from the Coalville Heritage Society (to speak about the work to bring heritage to the streets and the HLF funding bid), Deana Wildgoose (to speak about the Coalville Heroes project) and Alan Holmes (to speak as recipient of several shop front grants).
- 5.2 Syndicate Communications' work on a visual identity is almost complete. Feedback from stakeholders has been positive.



- 5.3 The first use of the Choose Coalville visual identity is on the virtual shop window decals installed during September on 2a Hotel Street. The decals create the impression that the shop is occupied, improving its look from the street for passers by, also reducing the impression of a significant number of shop vacancies. The images were created in collaboration with Coalville Heritage Society, using pictures from their archive, with the aim of bringing heritage information to the streets and into people's everyday lives. (Appendix A)
- 5.4 Officers have produced a Coalville town map (Appendix B) ahead of making the town centre information available online. The ChooseCoalville.co.uk website (Appendix C) was launched during September 2016 – this will not be a council-owned website. Partners, officers, Members and local stakeholders will be invited to use the Coalville visual identity on all relevant media and materials and contribute to the development of the website, all with the aim of attracting local people and visitors to visit and spend money in the town centre, and encourage participation in the many events and activities that are on offer.
- 5.5 Officers are continuing to develop the design for coverings of the hoardings along the boundary of the Ford site on Hotel Street. Working collaboratively with Coalville Heritage Society, the design will illustrate the timeline of Coalville's history, focusing on important people, events and industry. It is intended to have the hoardings covers in place ahead of Coalville's Christmas celebrations (subject to the planning permission required) and to incorporate the Choose Coalville identity (Hoardings timeline concept - Appendix D).

6.0 EVENTS

- 6.1 Some summer events were blighted by the weather (Proms in the Park (11 June), Picnic in the Park (12 June), Coalville by the Sea (19 August)), but still had more than 3,000 visitors and lots of positive communication and feedback.
- 6.2 The Belvoir Centre landlord has agreed that Coalville Town Team can host the food and drink event there on 3 December. It is now agreed that one event is organised for this date, to include the council's usual Christmas lights switch on and associated Christmas activities and the food and drink offer, all marketed as "Christmas in Coalville".
- 6.3 Officers from Community Services, Cultural Services, Communications and Business Focus are working with members of the Coalville Town Team on arrangements for this event and all complementary Christmas-themed activities, with the aim of maximising town centre visitor numbers throughout the whole Christmas period. Officers are working with the Coalville Town Team to bring this event under the 'Choose Coalville' identity. A specific advertising campaign has been developed, including a poster covering all Christmas-related activities and the council's free Saturday parking.

7.0 COALVILLE COLOUR RUN

- 7.1 The Coalville Colour Run, organised by Living Without Abuse (a charity operating in Coalville) with the support of council officers and many volunteers, is the first fun run in recent times in Coalville, happening on 18 September 2016. More than 460 entrants registered, versus a target of 200. The idea for the event came via the Coalville stakeholder groups, and has generated a lot of support and joint working with local businesses (Photos of the Coalville Colour Run – Appendix E).

8.0 BALLET / CENTURY THEATRE

- 8.1 The council is supporting Century Theatre to bring the Vienna Festival Ballet to Coalville on 12 March 2017, to perform Cinderella. A comprehensive programme of engagement with young people and dance schools is being planned in collaboration with theatre staff, and the council support is enabling additional events such as comedy and music performances for local people.

9.0 COALVILLE HEROES / COMMUNITY ENGAGEMENT

- 9.1 The Coalville Heroes contract with Deana Wildgoose and Julia Burkin has been running for four months.
- 9.2 Officers remain confident that the contracted outputs and outcomes will be delivered – and are pleased with the range and scale of activities so far. So far, Deana and Julia have engaged with 1,280 people, including 260 primary age students and 180 older Coalville students via the National Citizenship Service.
- 9.3 On 20 September 2016, Cabinet considered the Coalville Market Strategy and endorsed the Action Plan, which included measures to improve the viability of the market. Some stalls are to be removed to enable the space to be used more flexibly. Coalville Heroes' activities are intending to attract people to visit and spend money at the market.. A video, promoting the market stalls, has been created.

10.0 HERITAGE PROJECTS

- 10.1 Officers continue to work collaboratively with Coalville Heritage Society (CHS) on a number of projects, some of which are mentioned above. In particular it has been agreed that the council and CHS will agree the brief for a Coalville area heritage strategy which will set the context for the application to Heritage Lottery Fund for Our Heritage funding.
- 10.2 Officers are continuing to develop a proposal to recognise the Coalville community's contribution to the World Wars, with a focus on the First Fifty soldiers and poppies, with a view to running events and activities for local people during 2017.

11.0 STAKEHOLDER ENGAGEMENT

- 11.1 Each of the stakeholder groups established to support the development and delivery of the Coalville Project met again at end September / early October. The meetings provided the council with an opportunity to highlight progress and current plans, discuss the development and use of the Choose Coalville visual identity, and seek views on the

potential development of a 'Coalville ambassadors' programme and introduction of a 'Coalville card'.

12.0 GOVERNANCE

12.1 Following the conclusion of phase 1 of the Coalville Project and Cabinet's 'gateway' decisions about which projects should progress into the second phase of activity, new governance arrangements have been put into place.

12.2 The Coalville Project programme board is chaired by the Chief Executive, due to her continuing pivotal role in the project; the programme board is supported by a programme manager (the Interim Head of Economic Development), and workstream leaders (Interim Director Resources, Head of Community Services, Interim Head of Economic Development); programme assurance is provided by the Head of Legal and Democratic Services. The programme board provides regular updates to the Corporate Leadership Team and to Cabinet.

13.0 FINANCIAL IMPLICATIONS

13.1 Where relevant, prior sections of this report outline the financial implications of the activities outlined. Delivery of these projects will be accommodated within existing Officer time and budgets or arrangements that are already in place following Cabinet approval. The programme board includes a finance officer, and a review of overall programme finances is undertaken at each programme board meeting.



This virtual window shows how good this premises can look.
Could your business thrive here?

This unit is available to rent or buy.

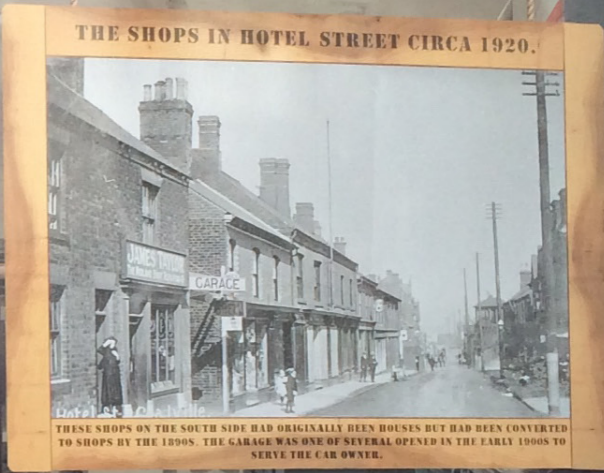


Information kindly provided by the Coalville Heritage Society
coalville-heritage.info/home.html

10
To Let
Retail Unit
jarroms
0116 222 1999

THE
ONE BOX
42
SHIRTS
IN LOCK
PUMPS
SUN GLASSES
SUN GUARDERS
SUN GUARDERS
BATTERY'S
BLIND TOOTH

NORTH
CLEAN
YOUR



This virtual window shows how good this premises can look.
Could your business thrive here?
This unit is available to rent or buy.



Historic images and information kindly provided by the Coalville Heritage Society
www.coalville-heritage.info/home.html



43

2A

To Let

Retail Unit

jarroms

0116 222 1999

HOTEL STREET CIRCA 1915

Get your own space, show how profitable you are and don't lose your business. This unit is available to rent or buy. CFB

Get your own space, show how profitable you are and don't lose your business. This unit is available to rent or buy. CFB

APPENDIX B

COALVILLE TOWN MAP

Health, Hair and Beauty

- 1 Career Beauty Centre
- 2 Hair & Skin (Cheshire) Ltd
- 3 The Barber Shop
- 4 Beauty Salon and Beauty Centre
- 5 Hair & Skin (Cheshire) Ltd
- 6 Beauty Salon and Beauty Centre
- 7 Beauty Salon and Beauty Centre
- 8 Beauty Salon and Beauty Centre
- 9 Beauty Salon and Beauty Centre
- 10 Beauty Salon and Beauty Centre
- 11 Beauty Salon and Beauty Centre
- 12 Beauty Salon and Beauty Centre
- 13 Beauty Salon and Beauty Centre
- 14 Beauty Salon and Beauty Centre
- 15 Beauty Salon and Beauty Centre
- 16 Beauty Salon and Beauty Centre
- 17 Beauty Salon and Beauty Centre
- 18 Beauty Salon and Beauty Centre
- 19 Beauty Salon and Beauty Centre
- 20 Beauty Salon and Beauty Centre
- 21 Beauty Salon and Beauty Centre
- 22 Beauty Salon and Beauty Centre
- 23 Beauty Salon and Beauty Centre
- 24 Beauty Salon and Beauty Centre
- 25 Beauty Salon and Beauty Centre
- 26 Beauty Salon and Beauty Centre
- 27 Beauty Salon and Beauty Centre
- 28 Beauty Salon and Beauty Centre
- 29 Beauty Salon and Beauty Centre
- 30 Beauty Salon and Beauty Centre

Groceries

- 1 Groceries
- 2 Groceries
- 3 Groceries

Places of Worship

- 1 Church of St. Mary
- 2 Church of St. Mary
- 3 Church of St. Mary

Bookies

- 1 Bookies
- 2 Bookies

Charity Shops and Voluntary Organisations

- 1 Charity Shops
- 2 Charity Shops
- 3 Charity Shops
- 4 Charity Shops
- 5 Charity Shops
- 6 Charity Shops
- 7 Charity Shops
- 8 Charity Shops
- 9 Charity Shops
- 10 Charity Shops
- 11 Charity Shops
- 12 Charity Shops
- 13 Charity Shops
- 14 Charity Shops
- 15 Charity Shops
- 16 Charity Shops
- 17 Charity Shops
- 18 Charity Shops
- 19 Charity Shops
- 20 Charity Shops
- 21 Charity Shops
- 22 Charity Shops
- 23 Charity Shops
- 24 Charity Shops
- 25 Charity Shops
- 26 Charity Shops
- 27 Charity Shops
- 28 Charity Shops
- 29 Charity Shops
- 30 Charity Shops

Deportment Suits

- 1 Deportment Suits
- 2 Deportment Suits

News, Stationery and Cards

- 1 News, Stationery and Cards
- 2 News, Stationery and Cards
- 3 News, Stationery and Cards
- 4 News, Stationery and Cards
- 5 News, Stationery and Cards
- 6 News, Stationery and Cards
- 7 News, Stationery and Cards
- 8 News, Stationery and Cards
- 9 News, Stationery and Cards
- 10 News, Stationery and Cards
- 11 News, Stationery and Cards
- 12 News, Stationery and Cards
- 13 News, Stationery and Cards
- 14 News, Stationery and Cards
- 15 News, Stationery and Cards
- 16 News, Stationery and Cards
- 17 News, Stationery and Cards
- 18 News, Stationery and Cards
- 19 News, Stationery and Cards
- 20 News, Stationery and Cards
- 21 News, Stationery and Cards
- 22 News, Stationery and Cards
- 23 News, Stationery and Cards
- 24 News, Stationery and Cards
- 25 News, Stationery and Cards
- 26 News, Stationery and Cards
- 27 News, Stationery and Cards
- 28 News, Stationery and Cards
- 29 News, Stationery and Cards
- 30 News, Stationery and Cards

Clothing, Fashion and Footwear

- 1 Clothing, Fashion and Footwear
- 2 Clothing, Fashion and Footwear
- 3 Clothing, Fashion and Footwear
- 4 Clothing, Fashion and Footwear
- 5 Clothing, Fashion and Footwear
- 6 Clothing, Fashion and Footwear
- 7 Clothing, Fashion and Footwear
- 8 Clothing, Fashion and Footwear
- 9 Clothing, Fashion and Footwear
- 10 Clothing, Fashion and Footwear
- 11 Clothing, Fashion and Footwear
- 12 Clothing, Fashion and Footwear
- 13 Clothing, Fashion and Footwear
- 14 Clothing, Fashion and Footwear
- 15 Clothing, Fashion and Footwear
- 16 Clothing, Fashion and Footwear
- 17 Clothing, Fashion and Footwear
- 18 Clothing, Fashion and Footwear
- 19 Clothing, Fashion and Footwear
- 20 Clothing, Fashion and Footwear
- 21 Clothing, Fashion and Footwear
- 22 Clothing, Fashion and Footwear
- 23 Clothing, Fashion and Footwear
- 24 Clothing, Fashion and Footwear
- 25 Clothing, Fashion and Footwear
- 26 Clothing, Fashion and Footwear
- 27 Clothing, Fashion and Footwear
- 28 Clothing, Fashion and Footwear
- 29 Clothing, Fashion and Footwear
- 30 Clothing, Fashion and Footwear

SPECIALIST CENTRE For specialist services only	
1	Specialist Centre
2	Specialist Centre
3	Specialist Centre
4	Specialist Centre
5	Specialist Centre
6	Specialist Centre
7	Specialist Centre
8	Specialist Centre
9	Specialist Centre
10	Specialist Centre
11	Specialist Centre
12	Specialist Centre
13	Specialist Centre
14	Specialist Centre
15	Specialist Centre
16	Specialist Centre
17	Specialist Centre
18	Specialist Centre
19	Specialist Centre
20	Specialist Centre
21	Specialist Centre
22	Specialist Centre
23	Specialist Centre
24	Specialist Centre
25	Specialist Centre
26	Specialist Centre
27	Specialist Centre
28	Specialist Centre
29	Specialist Centre
30	Specialist Centre

Food and Drink	
1	Food and Drink
2	Food and Drink
3	Food and Drink
4	Food and Drink
5	Food and Drink
6	Food and Drink
7	Food and Drink
8	Food and Drink
9	Food and Drink
10	Food and Drink
11	Food and Drink
12	Food and Drink
13	Food and Drink
14	Food and Drink
15	Food and Drink
16	Food and Drink
17	Food and Drink
18	Food and Drink
19	Food and Drink
20	Food and Drink
21	Food and Drink
22	Food and Drink
23	Food and Drink
24	Food and Drink
25	Food and Drink
26	Food and Drink
27	Food and Drink
28	Food and Drink
29	Food and Drink
30	Food and Drink

Public Services	
1	Public Services
2	Public Services
3	Public Services
4	Public Services
5	Public Services
6	Public Services
7	Public Services
8	Public Services
9	Public Services
10	Public Services
11	Public Services
12	Public Services
13	Public Services
14	Public Services
15	Public Services
16	Public Services
17	Public Services
18	Public Services
19	Public Services
20	Public Services
21	Public Services
22	Public Services
23	Public Services
24	Public Services
25	Public Services
26	Public Services
27	Public Services
28	Public Services
29	Public Services
30	Public Services

Professional and Financial Services	
1	Professional and Financial Services
2	Professional and Financial Services
3	Professional and Financial Services
4	Professional and Financial Services
5	Professional and Financial Services
6	Professional and Financial Services
7	Professional and Financial Services
8	Professional and Financial Services
9	Professional and Financial Services
10	Professional and Financial Services
11	Professional and Financial Services
12	Professional and Financial Services
13	Professional and Financial Services
14	Professional and Financial Services
15	Professional and Financial Services
16	Professional and Financial Services
17	Professional and Financial Services
18	Professional and Financial Services
19	Professional and Financial Services
20	Professional and Financial Services
21	Professional and Financial Services
22	Professional and Financial Services
23	Professional and Financial Services
24	Professional and Financial Services
25	Professional and Financial Services
26	Professional and Financial Services
27	Professional and Financial Services
28	Professional and Financial Services
29	Professional and Financial Services
30	Professional and Financial Services

Gardens and Home	
1	Gardens and Home
2	Gardens and Home
3	Gardens and Home
4	Gardens and Home
5	Gardens and Home
6	Gardens and Home
7	Gardens and Home
8	Gardens and Home
9	Gardens and Home
10	Gardens and Home
11	Gardens and Home
12	Gardens and Home
13	Gardens and Home
14	Gardens and Home
15	Gardens and Home
16	Gardens and Home
17	Gardens and Home
18	Gardens and Home
19	Gardens and Home
20	Gardens and Home
21	Gardens and Home
22	Gardens and Home
23	Gardens and Home
24	Gardens and Home
25	Gardens and Home
26	Gardens and Home
27	Gardens and Home
28	Gardens and Home
29	Gardens and Home
30	Gardens and Home

Toys, Games and Hobbies	
1	Toys, Games and Hobbies
2	Toys, Games and Hobbies
3	Toys, Games and Hobbies
4	Toys, Games and Hobbies
5	Toys, Games and Hobbies
6	Toys, Games and Hobbies
7	Toys, Games and Hobbies
8	Toys, Games and Hobbies
9	Toys, Games and Hobbies
10	Toys, Games and Hobbies
11	Toys, Games and Hobbies
12	Toys, Games and Hobbies
13	Toys, Games and Hobbies
14	Toys, Games and Hobbies
15	Toys, Games and Hobbies
16	Toys, Games and Hobbies
17	Toys, Games and Hobbies
18	Toys, Games and Hobbies
19	Toys, Games and Hobbies
20	Toys, Games and Hobbies
21	Toys, Games and Hobbies
22	Toys, Games and Hobbies
23	Toys, Games and Hobbies
24	Toys, Games and Hobbies
25	Toys, Games and Hobbies
26	Toys, Games and Hobbies
27	Toys, Games and Hobbies
28	Toys, Games and Hobbies
29	Toys, Games and Hobbies
30	Toys, Games and Hobbies

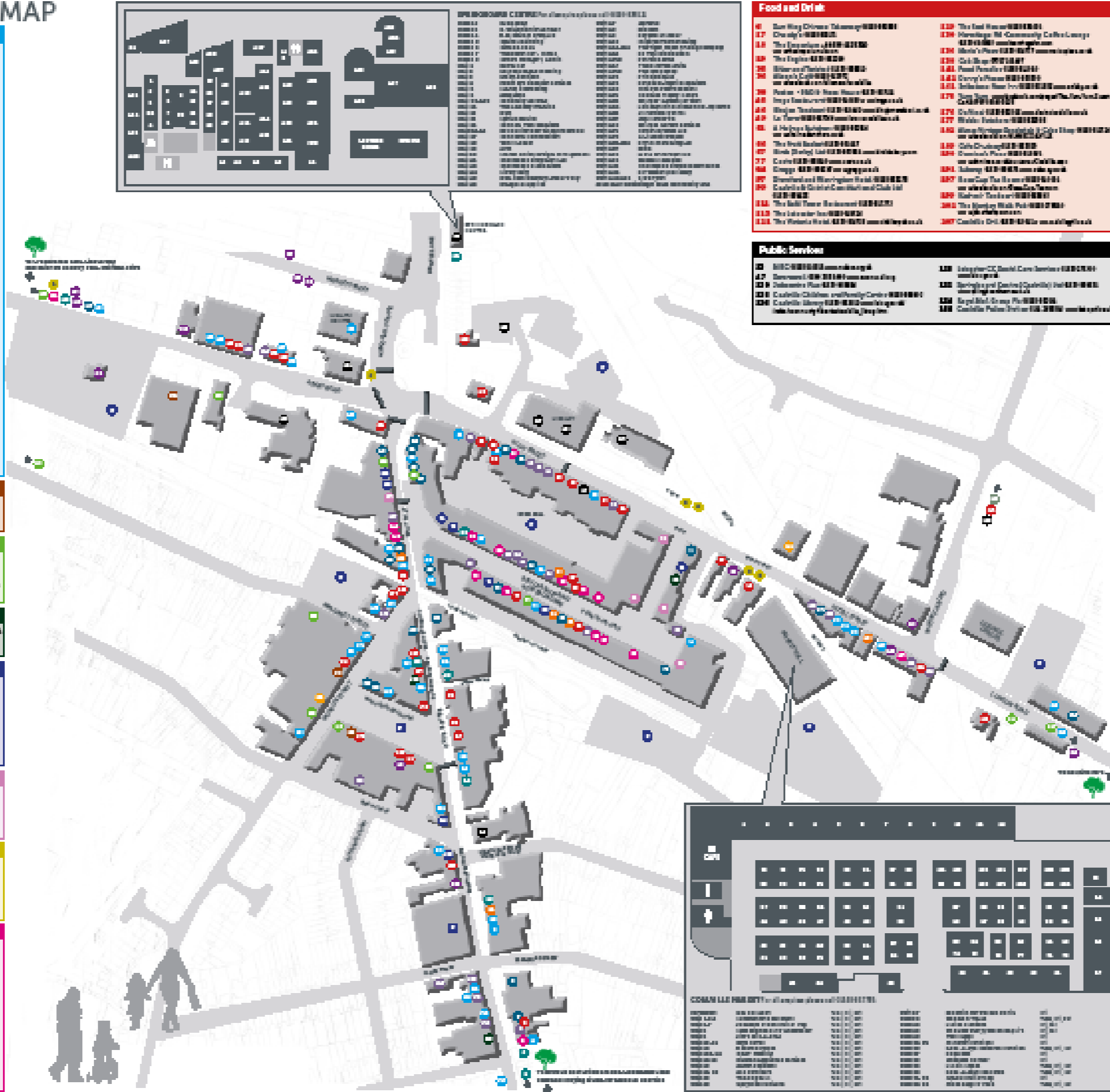
Houses	
1	Houses
2	Houses

Woolen and Jewellery	
1	Woolen and Jewellery
2	Woolen and Jewellery

Children and Nursery	
1	Children and Nursery
2	Children and Nursery

Lifts	
1	Lifts
2	Lifts
3	Lifts
4	Lifts
5	Lifts
6	Lifts
7	Lifts
8	Lifts
9	Lifts
10	Lifts
11	Lifts
12	Lifts
13	Lifts
14	Lifts
15	Lifts
16	Lifts
17	Lifts
18	Lifts
19	Lifts
20	Lifts
21	Lifts
22	Lifts
23	Lifts
24	Lifts
25	Lifts
26	Lifts
27	Lifts
28	Lifts
29	Lifts
30	Lifts

Specialists	
1	Specialists
2	Specialists
3	Specialists
4	Specialists
5	Specialists
6	Specialists
7	Specialists
8	Specialists
9	Specialists
10	Specialists
11	Specialists
12	Specialists
13	Specialists
14	Specialists
15	Specialists
16	Specialists
17	Specialists
18	Specialists
19	Specialists
20	Specialists
21	Specialists
22	Specialists
23	Specialists
24	Specialists
25	Specialists
26	Specialists
27	Specialists
28	Specialists
29	Specialists
30	Specialists



SPECIALIST CENTRE For specialist services only	
1	Specialist Centre
2	Specialist Centre
3	Specialist Centre
4	Specialist Centre
5	Specialist Centre
6	Specialist Centre
7	Specialist Centre
8	Specialist Centre
9	Specialist Centre
10	Specialist Centre
11	Specialist Centre
12	Specialist Centre
13	Specialist Centre
14	Specialist Centre
15	Specialist Centre
16	Specialist Centre
17	Specialist Centre
18	Specialist Centre
19	Specialist Centre
20	Specialist Centre
21	Specialist Centre
22	Specialist Centre
23	Specialist Centre
24	Specialist Centre
25	Specialist Centre
26	Specialist Centre
27	Specialist Centre
28	Specialist Centre
29	Specialist Centre
30	Specialist Centre

APPENDIX B

REDISCOVER COALVILLE

Located in the heart of the National Forest, Coalville is steeped in history and full of hidden gems to discover.

Once a thriving coal mining town, today Coalville boasts plenty of modern attractions, shops and places to eat to keep you and your family entertained.

So go on, what are you waiting for?

Enjoy.



15 THINGS TO DO IN AND AROUND COALVILLE

- 1 Shop till you drop**
With high street names and independent shops, you are sure to find what you are looking for.
- 2 Get some light refreshment**
Sample Coalville's culinary delights at one of our many cafés, pubs and restaurants.
- 3 Explore the great outdoors**
Coalville boasts a number of country parks, open spaces and nature reserves within easy reach. With short, medium, long and easy access walks, there is something for all abilities and wheelchair users, where you can discover our diverse scenery. www.nwleics.gov.uk/parks
- 4 See a show**
The Century Theatre (www.centurytheatre.co.uk), Britain's oldest surviving travelling theatre, now has its permanent home in Coalville. It is truly a unique venue, hosting a range of shows, live music and films.
- 5 Roll up to the traditional market**
Get good value, quality fresh produce and something a little different from Coalville's traditional indoor market (www.nwleics.gov.uk/coalville_market). Runs Tuesdays (half-day), Fridays and Saturdays.
- 6 Go back in time**
Take a walk back in time and visit The 1620s House and Gardens (www.doningtonleheath.org.uk), Grace Dieu Priory (www.gracedieupriory.org.uk), the unique abbey Mount St Bernard Abbey (www.mountsaintbernard.org) or the award winning Hough Mill (www.swannington-heritage.co.uk/swannington_hough_windmill.html). These historical landmarks are a must-see.
- 7 Get sporty**
Whether playing or watching is your thing, Coalville offers a great range of sport clubs and activities for you to choose from – football, rugby, hockey and tennis to name a few.
- 8 Have a little leisure time**
Hermitage Leisure Centre offers a fitness and health suite, café, range of events and of course a great swimming pool!
- 9 Celebrate our history**
Take in the Coalville of the past along the Mining Heritage Trail (www.coleorton.org.uk/coalville-miners-heritage-trail.pdf), a circular trail of approximately nine miles, which celebrates the town's heritage.
- 10 Get lost in the forest**
Coalville sits right in the heart of the National Forest, which comprises 200 square miles of woodland. With 8.5million new trees planted over the last 25 years and lots of activities and events, there are plenty of things to see, do and discover.
- 11 Let us entertain you**
The Victoria Bikers Pub (www.vicbikerspub.co.uk) and The Emporium (www.emporium-club.com) are two local spots that attract visitors far and wide. If you want to listen to music and have a drink and chat amongst friends, The Vic could be for you (and don't worry, you don't have to be a biker!). Whereas The Emporium is one of the Midlands' most legendary nightclubs. Recently refurbished, the club is bringing the best of the next generation dance scene back to Coalville.
- 12 Get on your bike**
A great place to get out and about on your bike, Coalville's many cycle paths link to National Cycle Route 52. Visit www.nwleics.gov.uk/cycle_routes for details of routes in and around the area.
- 13 Find our art hot spots**
Take our art trail to discover incredible sculptures, statues, and mosaics (www.nwleics.gov.uk/coalville_public_art_trail).
- 14 Enjoy a picnic in the park**
Coalville enjoys many parks and recreation grounds. With children's play areas, skateboard parks, outdoor gyms, tennis courts, mini golf, bowling greens and picnic areas, there is plenty to discover and do.
- 15 Play softly**
For younger kids, Coalville has some fantastic soft play centres to keep them entertained for an hour or two.



CLUBS & ASSOCIATIONS

- | | |
|--|---|
| <p>Coalville and District Male Voice Choir
www.coalvillemvc.co.uk/</p> <p>Coalville Triathlon Club
www.coalvilletriathlon.co.uk/contact.htm</p> <p>Coalville Stroke Club
www.stroke.org.uk/finding-support/coalville-stroke-club</p> <p>Coalville Adult School Drama Group
www.casdg.co.uk/</p> <p>Coalville Light Orchestra
www.coalvilleglightorchestra.webs.com/</p> <p>Coalville & District Photographic Society
www.slnwp.com/camera_clubs/Coalville-and-District-Photographic-Society-189.htm</p> <p>Coalville Heritage Society
www.coalville-heritage.info/home.html</p> <p>1188 Coalville Squadron Air Training Corps
www.1188sqnafc.co.uk/</p> <p>Coalville Gym Club
www.coalvillegymnasticsclub.co.uk/</p> <p>Coalville Swimming Club
www.coalvillesc.org.uk/</p> <p>Coalville Town Hockey Club
www.coalvilletownhcc.co.uk/</p> <p>Coalville Rotary Club
www.coalvillerotaryclub.co.uk/</p> <p>Coalville Rugby Football Club
www.pitchero.com/clubs/coalville</p> | <p>Coalville Army Cadets
www.armycadets.com/county/leicestershire-northamptonshire-and-rutland-act/about-our-county/f-squadron/coalville/</p> <p>Broomleys Cricket Club
www.broomleyscricket.hitscricket.com/default.aspx</p> <p>Charnwood Flower Guild
www.nafas.org.uk/clubs/charnwood-flower-guild/</p> <p>Coalville Town Bowling Club
www.coalvilletownbowlsclub.webs.com/</p> <p>Confidence Academy of Martial Arts
www.confidence-academy.co.uk/</p> <p>Leicester Ju Jitsu – Coalville
www.leicesterjujitsu.co.uk/index.php/coalville-friday</p> <p>Stealth Black Belt Academy
www.stealth-uk.co.uk/</p> <p>Coalville Town Football Club
www.coalvilletownfc.co.uk</p> <p>Coalville Amateur Operatic Society
www.caos.org.uk/</p> <p>Coalville & District Ramblers
www.ramblers.org.uk/coalville</p> <p>Girl Guides – Coalville Division
www.leicestershireguides.org</p> <p>4th Coalville Scout Group
www.scouts.org.uk/get-involved/groups/4th-coalville/#panel1-1</p> |
|--|---|

KEY CONTACTS

For the latest events and what's on guide, visit www.nwleics.gov.uk/whatson. You can also contact the Tourist Information Centre at:

w: www.goleicestershire.com/Ashby-and-Coalville
t: 01530 411767
a: North Street, Ashby de la Zouch, LE65 1HU

Opening times:
Monday, Tuesday, Thursday and Friday 10am - 5pm
Saturday 10am - 1pm

You will also find lots of information and leaflets in the Market Hall.

FAST FACTS



Coalville is a former mining town.

It is also home to Action Man, Star Wars and Care Bears (Palitoy Ltd of Coalville). **1966** Action Man was created.



1926 Coalville Town Football Club was formed in 1926 as Ravenstone Miners Athletic.



1914-1918 The first 50 volunteer soldiers to head to World War I were from Hugglescote and left from Coalville station.

1829 Robert Stephenson developed the Rocket steam engine and built one of the world's first railways, from Leicester to Swannington. His family founded the Snibston mine.



1824 Deep coalmining was pioneered by William Stenson, who sank the first deep mine at Whitwick.



It's the largest town in North West Leicestershire, with a population of 32,000 and is twinned with Romans-sur-Isère, a town with a population of over 32,000 in South East France.



21m The height of clock tower is 21m (68ft) above pavement level.

COALVILLE ART

Look out for Coalville's wonderful sculptures, statues and mosaics and paintings as you wander around the town.

You can find the following art hot spots marked on the map overleaf. Simply look for these numbers.

- 1 Irish Elk Snibston**
- 2 Memorial Square Panels**
- 3 Mother and Child Statue**
- 4 Miners' Statue**
- 5 Phoenix Green Mural**
- 6 Sustrans Phoenix Green Milepost**

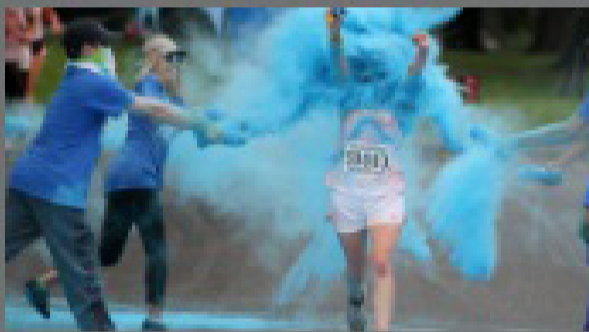
Mosaics are located at Coalville Library, The Springboard Centre, Coalville Health Centre, The Marlene Reid Centre, Hermitage FM Café, Coalville Market Hall and Belvoir Shopping Centre.

For more information on Coalville's art visit www.nwleics.gov.uk/coalville_public_art_trail

BE PART OF COALVILLE'S EXCITING FUTURE

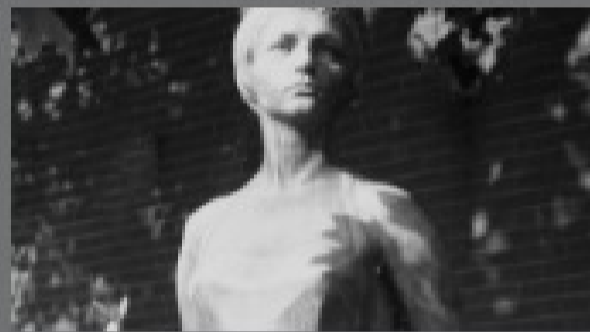
CHOOSE COALVILLE

 [ChooseCoalville](#)  [ChooseCoalville](#) www.choosecoalville.co.uk



Colour Run

Coalville is getting splashed with colour this Sunday! Find out more about our first-ever Colour Run.



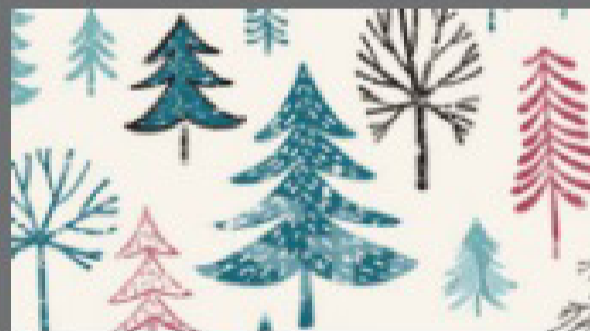
Brand new town guide

View the exciting new pocket guide to Coalville.



Coalville Heroes

Do you want to become a hero? Find out more.



The C word

It might be early but let's talk Christmas.



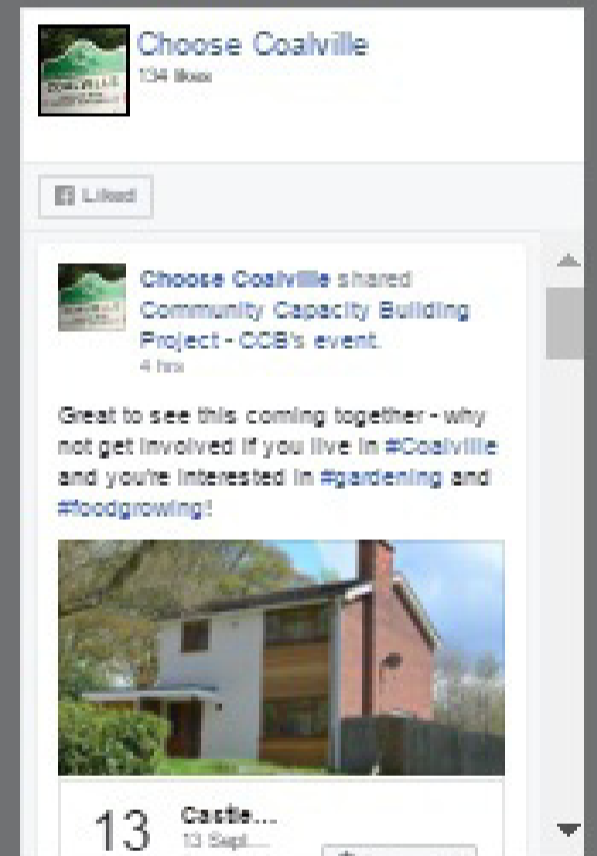
Did you know?

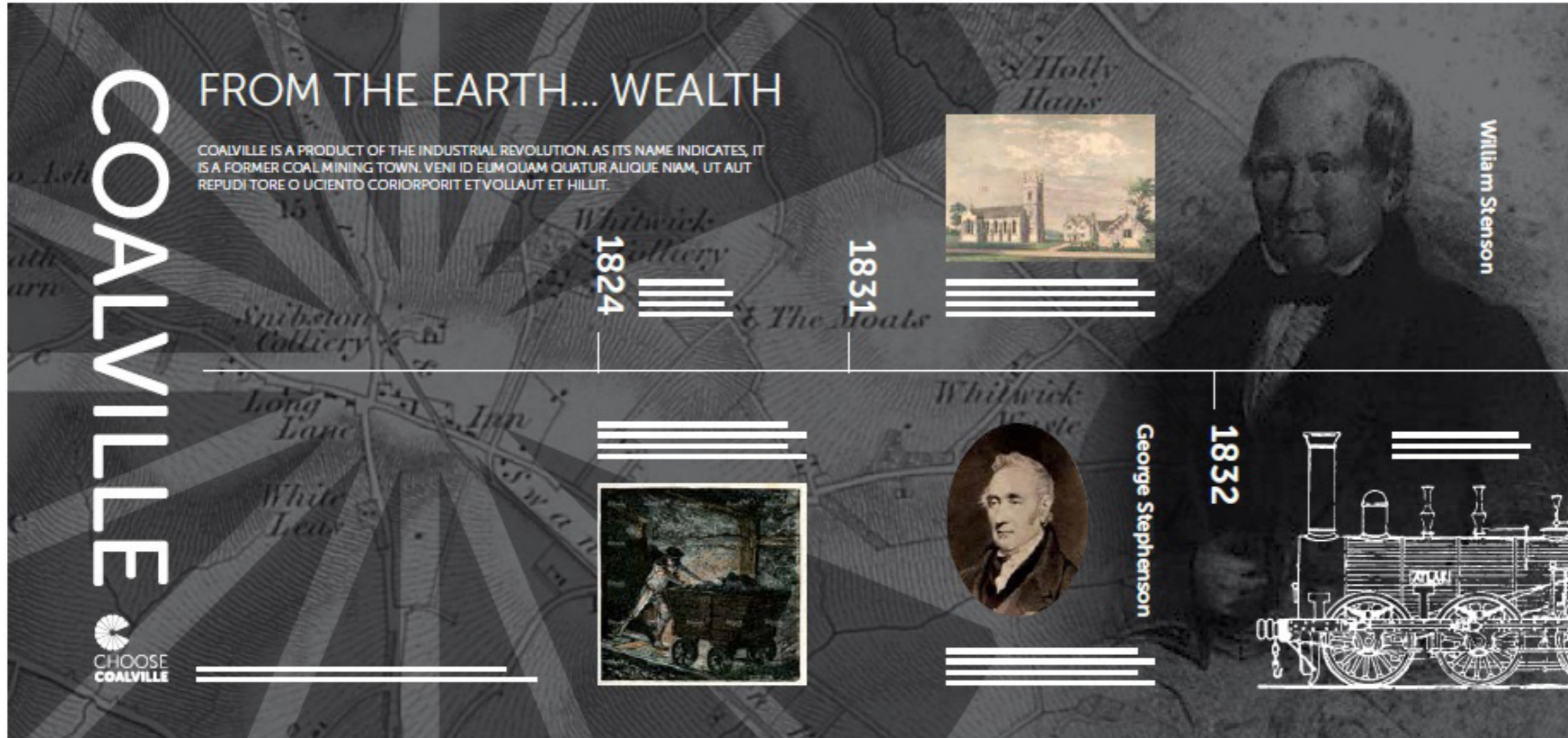
Discover historic highlights and interesting facts about our town.



Dates for your diary

Don't miss out on what's coming up.





brand awareness: heritage site hoarding boards

Slide 11. Building Hoardings
Suggestion on how building hoardings might be utilised to promote the town's rich history and its many achievements through the ages.



APPENDIX E



NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – 11 OCTOBER 2016

Title of report	ENTERPRISING NORTH WEST LEICESTERSHIRE – PHASE TWO
Key Decision	a) Financial Yes b) Community No
Contacts	Councillor Tony Gillard 01530 452930 tony.gillard@nwleicestershire.gov.uk Chief Executive 01530 454500 christine.fisher@nwleicestershire.gov.uk Interim Head of Economic Development 01530 454773 kay.greenbank@nwleicestershire.gov.uk
Purpose of report	To present to Cabinet a proposal that North West Leicestershire District Council launches phase two of Enterprising North West Leicestershire, to enable provision of business support and grants to town centre businesses. To invite Cabinet to approve the allocation of funding to enable launch and delivery of the Enterprising Town Centres scheme.
Reason for Decision	Approval needed for allocation of £250,000 of 2015/16 underspend to phase two of the Enterprising North West Leicestershire scheme
Council Priorities	The Enterprising Town Centres programme will contribute to delivering all five of the Council priorities but with a particular focus on 'Building confidence in Coalville' and to support 'Businesses and Jobs'.
Implications:	
Financial/Staff	The requested budget required to deliver the Enterprising Town Centres programme is £250,000. The Business Focus team will provide the overall management, the day-to-day running and the administration of the Enterprising Town Centres. Contributions are required from other council departments as set out in the report below.

Link to relevant CAT	Business CAT
Risk Management	All grant awards will be required to comply with state aid rules and be subject to due diligence checks to ensure eligibility and compliance. Grant offers will include a clawback mechanism if the applicant fails to meet their grant conditions.
Equalities Impact Screening	Not applicable
Human Rights	Not applicable
Transformational Government	Not applicable
Comments of Head of Paid Service	Report is satisfactory
Comments of Deputy Section 151 Officer	Report is satisfactory
Comments of Deputy Monitoring Officer	Report is satisfactory
Consultees	Consultation has been carried out with the Business and People group (made up representatives from local business and business groups such as the Federation of Small Businesses, the Chamber of Commerce and the Leicester & Leicestershire Enterprise Partnership).
Background papers	Cabinet report 18 November 2014 Council Delivery Plan 2016/17 Market Towns Study 2016
Recommendations	<p>CABINET ARE REQUESTED TO:</p> <p>I. APPROVE THE PROPOSAL TO LAUNCH PHASE TWO OF THE ENTERPRISING NORTH WEST LEICESTERSHIRE SCHEME</p> <p>II. APPROVE THE ALLOCATION OF £250,000 OF 2015/16 UNDERSPEND TO DELIVER PHASE TWO OF THE ENTERPRISING NORTH WEST LEICESTERSHIRE SCHEME.</p>

1.0 BACKGROUND

- 1.1 North West Leicestershire District Council is committed to supporting the growth of businesses within our market towns and across the district. The Business Focus team actively work to support local businesses to grow, attract new businesses to relocate to the District, to encourage entrepreneurial activity and support local people to access local employment opportunities.
- 1.2 In April 2015, North West Leicestershire District Council launched the £500,000 Enterprising North West Leicestershire (ENWL) business grant fund. The programme was designed in consultation with the NWL Business and People Group and managed by the Business Focus team. The fund made grants available to small and medium sized enterprises (SMEs) that are based in, or are relocating to North West Leicestershire. Grants of between £5,000 and £25,000 are offered at an intervention rate of 33%, requiring the applicant to provide 66% of the total project costs as match funding.
- 1.3 From the launch, there was a high level of demand from local businesses to the ENWL programme. The Business Focus team received over 170 enquiries for funding under the programme. Business networks, such as the Chamber of Commerce and Federation of Small Business welcomed the creation of the ENWL grant and actively promoted it through their business memberships.
- 1.4 In total, to date, the ENWL programme has awarded £402,000 of grant funding to 24 growing SMEs (leaving £98,000 of the £500,000 originally allocated). The investment made by NWLDC through the grant funding levered over £2.9 million of private sector match funding creating a total investment through the programme of £3,334,879. As a direct result of the investment 66 new local jobs have been created (just over £6,000 per new job, versus a target of £10,000 per job).
- 1.5 Through the ENWL programme, the take up of grants has created significant positive communications that continue to highlight the positive impact that NWLDC has made in supporting businesses. Coverage has included releases in local and regional press, promotion at the 2016 Leicester Business Festival, presentations to business networks and regional groups.
- 1.6 The Council is seeking to support town centre-based businesses e.g. the Business Focus team are delivering the Coalville frontage improvement scheme. This scheme supports businesses on key streets in Coalville to improve the appearance of their premise frontages, with the aim of highlighting historic features, reinvigorating the shopping experience and boosting spend in the town.
- 1.7 The following proposal aims to build on the success of Enterprising North West Leicestershire, address Council Delivery Plan priorities and business support gaps recognised with the Market Towns Research project (in which NWLDC participated with all other Leicestershire local authorities and LLEP).

2.0 PROPOSAL

- 2.1 It is proposed that the remainder (£98,000) of the funding allocated to Enterprising North West Leicestershire (phase 1) is used to enable continuation of that scheme i.e. to enable

grants to SME businesses of between £5,000 and £25,000, up to a maximum of 33% of the cost of a project which will enable creation of new jobs, across the whole district.

- 2.2 Phase two of ENWL scheme will have a focus on the district's town centres (Ashby-de-la-Zouch, Castle Donington, Coalville, Ibstock, Measham) with the aim of supporting town centre businesses and creating new local bespoke businesses, unique character and identity within the district's town centres. This will stimulate increased spend, footfall and occupancy within the district's town centres and Coalville market leading to potential job creation. Village-centre businesses will also be supported
- 2.3 To achieve these outcomes the proposed ETC programme will have two key elements:
- i) a business grants scheme, using a similar model to the original ENWL scheme, offering grants to support town centre businesses (£230,000 to provide a range of grants from £500 to £25,000, targeting new and existing town centre businesses)
 - ii) a specialist programme of business support and advice specifically for SME retail and town centre businesses (including market stall holders) (£20,000 to deliver group sessions covering retail best practice and use of the internet and individual consultancy sessions).
- 2.4 The ENWL programme will respond to local need supporting high street business to grow and support the reoccupation of vacant properties on our high streets and markets. This is particularly relevant to Coalville which has one of the highest market town vacancy rates in the County (at 12.4%, September 2016). Increasing the occupancy of vacant retail premises will not only increase the retail offer in the town and enhance the visitor experience and will also increase revenue through business rates from newly occupied town centre premises.
- 2.5 ETC will also deliver against the Coalville Market Hall Strategy and North West Leicestershire Local Growth Plan by contributing to the regeneration of NWL market towns, supporting women in enterprise, developing business support services that help businesses to start-up and business to grow, and to prepare local people to (re-)enter employment.
- 2.6 The NWL Business and People Group have been consulted on this proposal in order to gather an understanding of local need and get feedback from businesses.

3.0 FINANCIAL IMPLICATIONS

- 3.1 The budget required to deliver phase 2 of ENWL programme is £250,000.
- 3.2 ENWL will continue to be offered until the remaining £98,000 of the £500,000 allocated by Cabinet in 2014 is spent.

4.0 DELIVERING THE PROGRAMME

- 4.1 Development and delivery of the remainder of ENWL and the proposed phase two will require a substantial amount of officer time from the Business Focus team. Business Focus will provide the overall management, the day-to-day running and the administration of the programme. As part of the 2016 Business Focus service review the capacity of the team has increased. All posts within the team are expected to be filled by December 2016.

- 4.2 The Business Focus team will directly deliver the grants programme and act as the central point of contact for all grant applicants. Similarly to the original ENWL programme, the grant applications will require input from officers in other Council departments to provide the necessary due diligence. The original ENWL grants programme included due diligence contributions from: Legal Services, Financial Services, Revenue & Benefits (Business Rates), Planning & Development and Environmental Health.
- 4.3 The specialist business advice and consultancy proposed as part of phase two of ENWL meets a need that is not being met through other existing public support services. The specialist nature of this support means these services will be procured externally and has been costed in to the proposal. The Business Focus team will provide the ongoing management and support to the consultancy who successfully tenders for the work. The initial procurement process will require officer time from the Procurement Officer.

5.0 COMMUNICATIONS

- 5.1 The ENWL programme will continue to be underpinned by a bespoke communications plan. This plan will be prepared and delivered by the Business Focus Team and the Communications Team.

This page is intentionally left blank

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – 11 OCTOBER 2016

Title of report	CHANGES TO DISCRETIONARY HOUSING PAYMENTS (DHPs)
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nicholas Rushton 01530 412059 nicholas.rushton@nwleicesterhire.gov.uk Interim Director of Resources 01530 454833 andrew.hunkin@nwleicestershire.gov.uk Financial Planning Manager and Deputy Section 151 Officer 01530 454707 pritesh.padaniya@nwleicestershire.gov.uk
Purpose of report	To present to Members the option of continuing to pay DHP contributions at 100% for at least three months and then if there are reasonable grounds, to continue with the same or reduce the award to 50%
Reason for Decision	To allocate DHP to claimants of Housing Benefit who need further financial assistance with housing costs
Council Priorities	Homes and Communities - the DHP funding from Central Government assists the Council in helping families and individuals in need.
Implications:	
Financial/Staff	As contained in the report.
Link to relevant CAT	None.
Risk Management	The DHP funding will be managed and monitored on a regular basis to ensure the funding is allocated as per the budget
Equalities Impact Screening	Not applicable.
Human Rights	There are no Human Rights implications.
Transformational Government	Not applicable.
Comments of Head of Paid Service	Report is satisfactory
Comments of Deputy Section 151 Officer	As report author the report is satisfactory

Comments of Monitoring Officer	Report is satisfactory
Consultees	Strategy Group
Background papers	Changes to Discretionary Housing Payments (DHPs) - Cabinet 08 March 2016
Recommendations	<p>THAT CABINET AGREES THAT:</p> <ol style="list-style-type: none"> 1. CONTRARY TO THE 2016/17 DISCRETIONARY HOUSING PAYMENT (DHP) SCHEME, 100% DHP IS PAID FOR MONTHS SEVEN TO NINE OF 2016/17. 2. IF THERE IS ADEQUATE FUNDING AT THE END OF MONTH NINE, DHP WILL CONTINUE TO BE PAID AT 100% FOR THE FINAL THREE MONTHS OF THE 2016/17 YEAR. IN THE EVENT OF INADEQUATE FUNDING, THE COUNCIL WILL REVERT BACK TO THE SCHEME AND REDUCE SUPPORT TO 50% FOR THE FINAL THREE MONTHS OF THE 2016/17 YEAR. 3. AT THE END OF DECEMBER 2016 THE INTERIM DIRECTOR OF RESOURCES WILL CONSULT WITH THE CORPORATE PORTFOLIO HOLDER ON THE FUNDING POSITION PRIOR TO A DECISION BEING MADE.

1. BACKGROUND

- 1.1 Discretionary Housing Payments (DHPs) provide extra help to claimants in receipt of Housing Benefit who need further financial assistance with housing costs. This will usually be because there is a shortfall between the amount of benefit they receive and their rent liability.
- 1.2 The length of time over which an award can be made is decided by the Council. However the authority has to be mindful of the funding available and not exceed the budgeted amount.
- 1.3 The Council has been allocated DHP Grant of £114,965 for 2016/17. Any unspent grant is returned to the Government.
- 1.4 In March 2016, Cabinet agreed a new Scheme for allocating DHP for 2016/17. Rather than pay 100% DHP for 12 months, the new Scheme paid 100% DHP for the first six months and then reduced to 50% for the next three months and then, if there were reasonable grounds at the end of the nine month period, the Council would carry on paying 50%. The reason for introducing this Scheme was that funding had been exceeded in 2015/16.

2. REASONS FOR CHANGING DHP SCHEME IN YEAR

- 2.1 There has been a reduction in the number of claimants for DHP this year compared to last year. As at 31 August, 133 DHP claims had been processed compared to 169 claims at the same time last year. There are a number of possible reasons for this – the main ones being: claimants obtaining employment and / or reducing dependency on benefits, and claimants moving to smaller accommodation or having made other arrangements such as residing with family or friends.

- 2.2 As at 31 August, expenditure of around £40,000 has been incurred by the Council based on 100% DHP entitlement. If we continue to pay DHP contribution in line with the 2016/17 Scheme (i.e. 50% for the next six months), the estimated DHP contribution for the year will be in the region of £72,000. This means we will have to return an unspent grant of approximately £43,000 back to the Government.

3. CABINET APPROVAL

- 3.1 It must be noted that forecasting future spend is difficult because of the unpredictability of future demand. However, as there is sufficient Government funding as at end of August, it is recommended that Cabinet approves the continuation of 100% DHP for the next three months and then, if there is adequate funding at the end of this period, to carry on paying 100% for the final three months of 2016/17. If there is inadequate funding, the support will be reduced to 50% for the final three months.
- 3.2 No further approval is required to enact the above recommendations and at the end of December the Interim Director of Resources will consult with the Corporate Portfolio Holder on the funding position prior to a decision being made.

This page is intentionally left blank

Likely to contain exempt information under paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Agenda Item 10.

Document is Restricted

This page is intentionally left blank

Likely to contain exempt information under paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

Likely to contain exempt information under paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Agenda Item 11.

Document is Restricted

This page is intentionally left blank

Likely to contain exempt information under paragraph(s) 3 of
Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

Likely to contain exempt information under paragraph(s) 3 of
Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank